

— 2026 —

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NEXT PRESENTATION

SELECT WATER SOLUTIONS





Select Water Solutions, Inc.

Company Overview

August 2026

Disclaimer Statement

Cautionary Statement Regarding Forward Looking Statements

This presentation, including the oral statements made in connection herewith, contains certain statements and information that may constitute “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical fact, regarding Select Water Solutions, Inc.’s (“Select” or the “Company”) strategy, future operations, financial position, estimated revenues and losses, projected costs, prospects, plans and objectives of Select’s management are forward-looking statements. When used in this presentation, the words “could,” “believe,” “anticipate,” “intend,” “estimate,” “expect,” “project,” “may,” “preliminary,” “forecast,” and similar expressions or variations are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on current expectations and assumptions of Select’s management about future events and are based on currently available information as to the outcome and timing of future events. Although we believe that the expectations reflected, and the assumptions or bases underlying our forward-looking statements are reasonable under the circumstances, we can give no assurance that such expectations will prove to be correct. Such statements are not guarantees of future performance or events and are subject to known and unknown risks and uncertainties that could cause our actual results, events or financial positions to differ materially from those included within or implied by such forward-looking statements. Accordingly, investors should not place undue reliance on forward-looking statements as a prediction of actual results. Each forward-looking statement in this presentation speaks only as of the date of this presentation. Except as required by applicable law, Select disclaims any intention or obligation to revise or update any forward-looking statements contained in this presentation.

Factors that could cause our actual results to differ materially from the results contemplated by such forward-looking statements include, but are not limited to, the factors discussed or referenced in the “Risk Factors” section of our Annual Report on Form 10-K (our “Form 10-K”) and our other filings with the U.S. Securities and Exchange Commission (the “SEC”). There may be other factors of which Select is currently unaware or deems immaterial that may cause its actual results to differ materially from the forward-looking statements. The information contained in this presentation has not been independently verified other than by the Company and no representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information contained herein and no reliance should be placed on it.

Industry and Market Data

This presentation has been prepared by Select and includes market data and other statistical information from third-party sources, including independent industry publications, government publications or other published independent sources. Although Select believes these third-party sources are reliable as of their respective dates, the Company has not independently verified the accuracy or completeness of this information. Some data is also based on the Company’s good faith estimates, which are derived from its review of internal sources and the third-party sources described above.

Additional Information and Where to Find It

For additional information regarding Select, please see our Form 10-K, Quarterly Reports on Form 10-Q and any recent Current Reports on Form 8-K, which are available at no charge at the SEC’s website, <http://www.sec.gov> and our website at <https://investors.selectwater.com/sec-filings>. In addition, documents will also be available for free from the Company by contacting the Company at 1233 W Loop S, Suite 1400, Houston, TX 77027 or (713) 235-9500. The contents of the website references in this presentation are not incorporated herein by reference.

Non-GAAP Financial Measures

EBITDA, Adjusted EBITDA, EBITDA margin, Adjusted EBITDA margin, gross profit before depreciation and amortization (D&A) and gross margin before D&A are not financial measures presented in accordance with GAAP. We define EBITDA as net income/(loss), plus interest expense, income taxes and depreciation & amortization. We define Adjusted EBITDA as EBITDA plus/(minus) loss/(income) from discontinued operations, plus any impairment and abandonment charges or asset write-offs pursuant to GAAP, plus non-cash losses on the sale of assets or subsidiaries, non-recurring compensation expense, non-cash compensation expense, and non-recurring or unusual expenses or charges, including severance expenses, transaction costs, or facilities-related exit and disposal-related expenditures, plus/(minus) foreign currency losses/(gains), plus/(minus) losses/(gains) on unconsolidated entities and plus tax receivable agreements expense less bargain purchase gains from business combinations. We define EBITDA margin and Adjusted EBITDA margin as EBITDA and Adjusted EBITDA divided by revenue, respectively. We define gross profit before D&A as revenue less cost of revenue, excluding cost of sales D&A expense. We define gross margin before D&A as gross profit before D&A divided by revenue. EBITDA, Adjusted EBITDA, EBITDA margin, Adjusted EBITDA margin, gross profit before D&A and

gross margin before D&A are supplemental non-GAAP financial measures that we believe provide useful information to external users of our financial statements, such as industry analysts, investors, lenders and rating agencies because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of our capital structure (such as varying levels of interest expense), asset base (such as depreciation and amortization) and non-recurring items outside the control of our management team. We present EBITDA, Adjusted EBITDA, EBITDA margin, Adjusted EBITDA margin, gross profit before D&A and gross margin before D&A because we believe they provide useful information to our investors and market participants regarding the factors and trends affecting our business in addition to measures calculated under GAAP.

Net income is the GAAP measure most directly comparable to EBITDA and Adjusted EBITDA. Gross profit is the GAAP measure most directly comparable to gross profit before D&A. Our non-GAAP financial measures should not be considered as alternatives to the most directly comparable GAAP financial measure. Each of these non-GAAP financial measures has important limitations as an analytical tool due to exclusion of some but not all items that affect the most directly comparable GAAP financial measures. You should not consider EBITDA, Adjusted EBITDA or gross profit before D&A in isolation or as substitutes for an analysis of our results as reported under GAAP. Because EBITDA, Adjusted EBITDA and gross profit before D&A may be defined differently by other companies in our industry, our definitions of these non-GAAP financial measures may not be comparable to similarly titled measures of other companies, thereby diminishing their utility. For further discussion, please see our Annual Report on Form 10-K and our latest Quarterly Report on Form 10-Q. For a reconciliation of these non-GAAP measures presented on a historical basis, please see the tables in the Appendix at the end of this presentation.



Select Water Solutions

Who We Are & What We Do

Select Water is a **leading provider of sustainable full-life cycle water solutions** to the energy industry, and an emerging water infrastructure **solutions provider to municipal and industrial markets.**



Operating Segments:

*Gross Profit before D&A
Contribution by Segment⁽¹⁾⁽²⁾*

Water Infrastructure:

Integrated, full-life cycle water networks with connected infrastructure — including pipelines, recycling, storage, disposal, and solids management — while expanding into municipal & industrial markets with long-term water supply

48%

*of TTM Gross Profit
before D&A ⁽¹⁾⁽²⁾*

Water Services:

Comprehensive suite of integrated water technologies and services for completions and production. Services include water transfer & logistics, temporary water storage, water monitoring and automation

36%

*of TTM Gross Profit
before D&A ⁽¹⁾⁽²⁾*

Chemical Technologies:

Manufactures and distributes specialized additives and treatment chemistries in-basin that enhance completion performance and enable efficient use of recycled water

16%

*of TTM Gross Profit
before D&A ⁽¹⁾⁽²⁾*

1) Based on results for twelve months ending June 30, 2026, as reported
2) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail

Company Highlights

Recent Highlights



Water Infrastructure increased Revenue **+5%**, gross profit before D&A **+9%** and gross margins **200bps** QoQ⁽¹⁾, as compared to 1Q26



Increased produced water handled volumes by **+7%** to 1.5 million barrels per day as compared to 1Q26



Chemical Technologies increased Revenue **+23%**, gross profit before D&A **+30%** and gross margins **110bps** in 2Q26¹⁾, as compared to 1Q26



Adj. EBITDA growth of **+20% QoQ** resulting in Adj. EBITDA of **\$92.7mm⁽¹⁾**, as compared to 1Q26



On track to achieve the upper end of Water Infrastructure guidance of YoY growth of **+25 – 30%**

1) Gross Profit before D&A and Adjusted EBITDA are Non-GAAP financial measures, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail
2) Market Capitalization based on WTTR closing price as on 8/6/2026 and balance sheet as of June 30, 2026
3) Source: FactSet. Daily share volume data accessed via FactSet Workstation for the year to date ending August 6, 2026

Corporate Profile

Listing & Ticker Symbol	NYSE: WTTR
Market Capitalization ⁽²⁾	\$2,867mm
Enterprise Value ⁽²⁾	\$3,096mm
Average Daily Volume ⁽³⁾	1.7mm shares/d



Over One Billion Barrels
of Produced Water
Recycled Since 2021

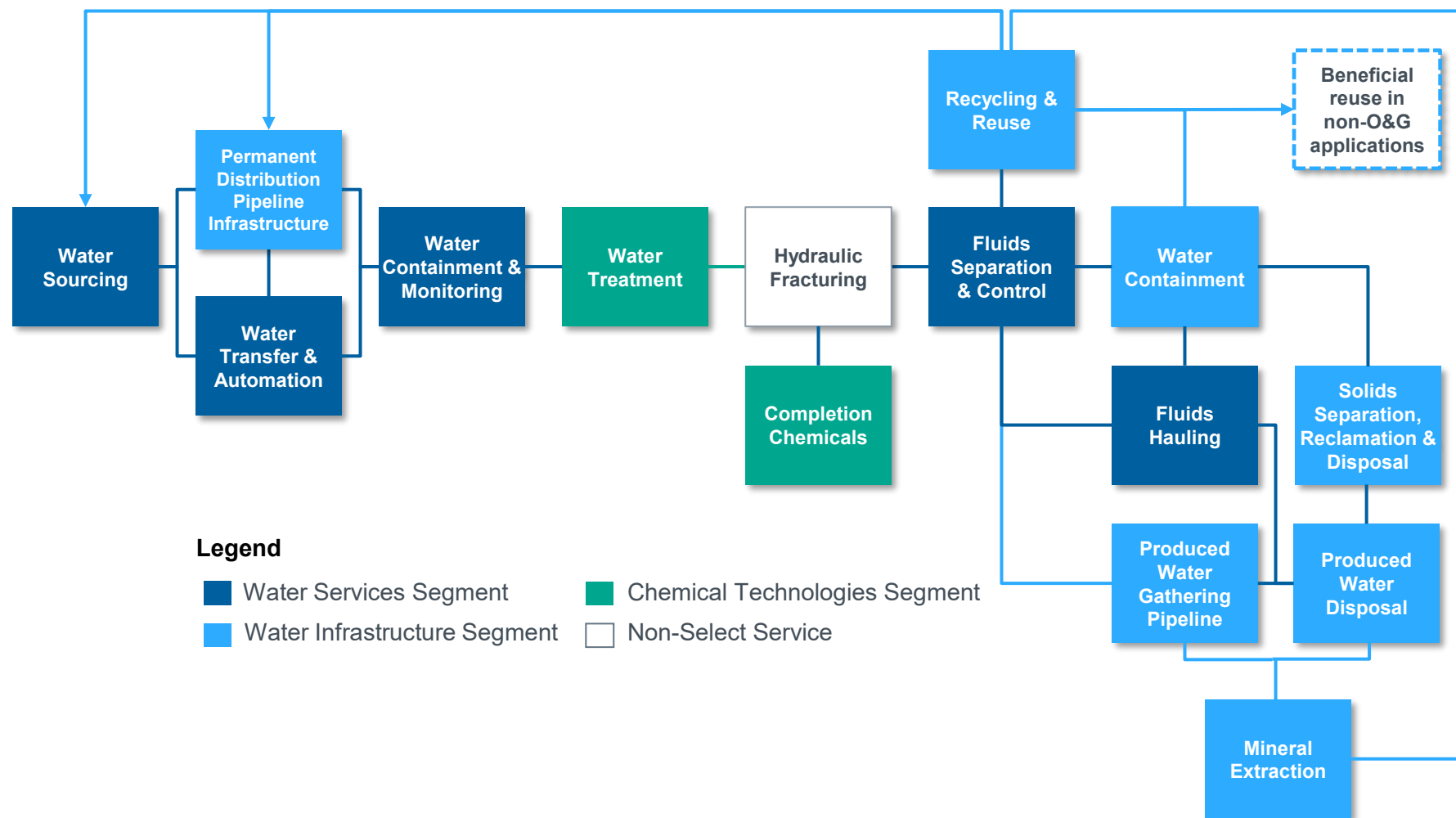
Market Leading Full Life-cycle Sustainable Water & Chemical Solutions

Production and full-lifecycle water solutions weighted activities have grown from <10% to 31%⁽¹⁾ revenue contribution since 2019

Select is a **leading provider of** integrated full life cycle water & chemical solutions

Select has a **leading market share position** across most of its service capabilities in every major U.S. basin

Select is actively **investing significant R&D** to develop beneficial reuse opportunities for outside the energy industry

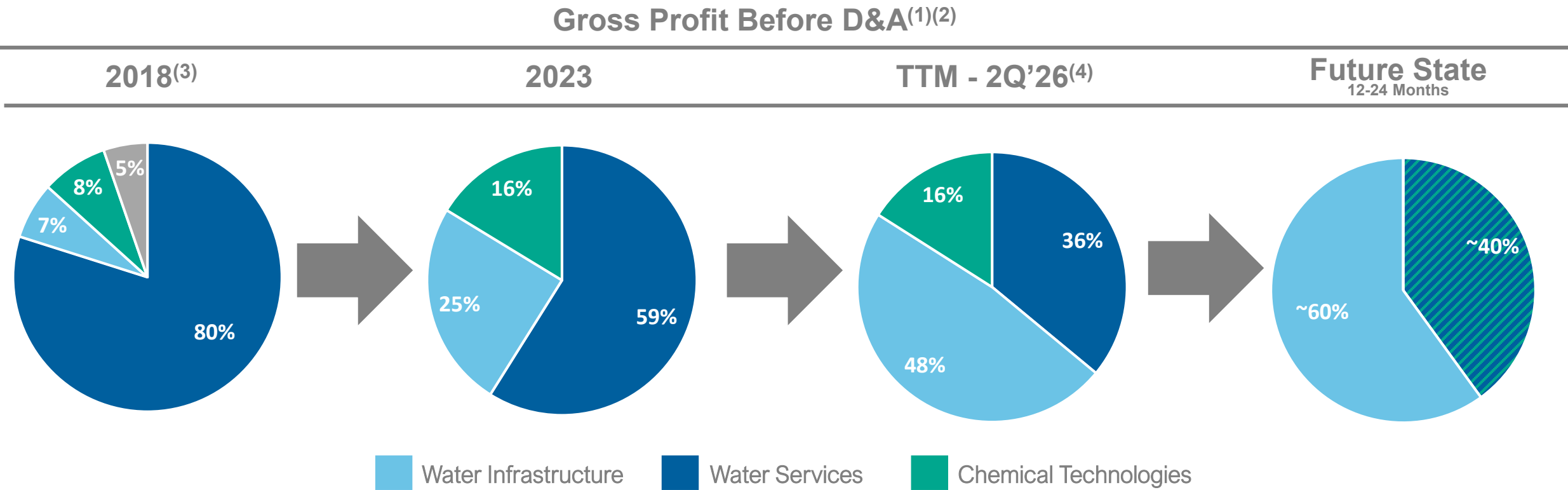


1) Based on the results for the period ended June 30, 2026, as reported

Select is transforming to an infrastructure-led company

Infrastructure Expected to Represent >60% of Company Gross Profits over time

Our near-term growth priorities are around increasing production-weighted and long-term contracted revenues around pipelines, recycling and disposal facilities. Select has meaningfully increased its Water Infrastructure weighting in recent years, and is targeting over 60% of total profitability coming from Water Infrastructure in the near-to-medium term



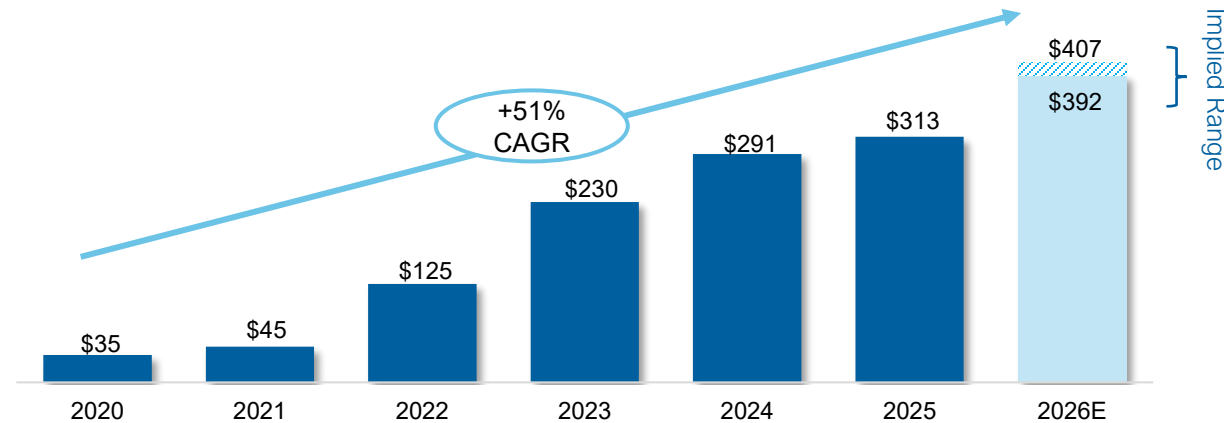
Notes:

- (1) Values shown reflect new segment reporting structure implemented during 2023
- (2) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail
- (3) Wellsite Services operations were divested during 2019
- (4) Based on results for the twelve months ending June 30, 2026, as reported

Water Infrastructure Solutions Driving Growth

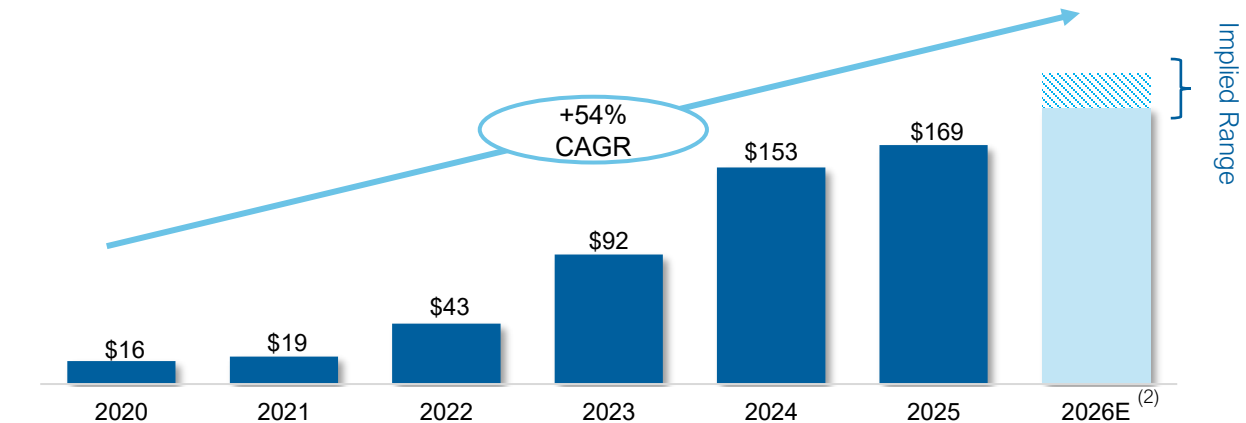
Water Infrastructure Revenue

(\$ in millions)



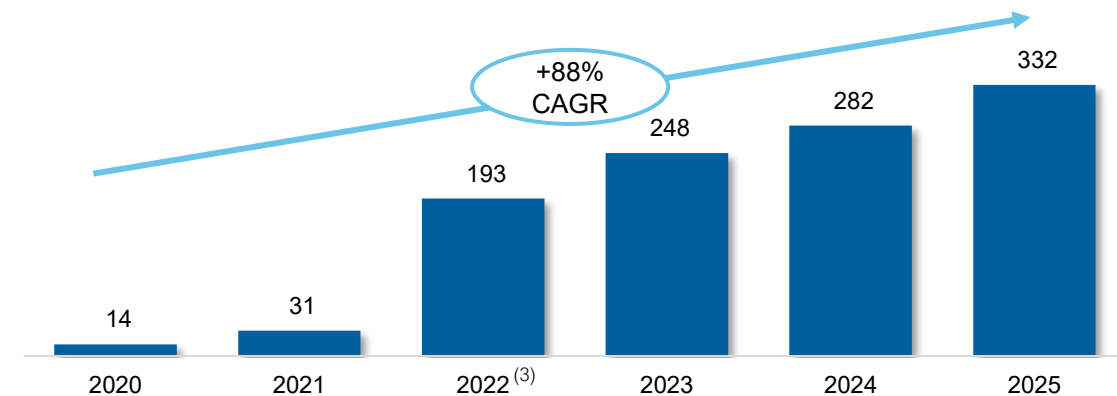
Water Infrastructure Gross Profit Before D&A⁽¹⁾

(\$ in millions)



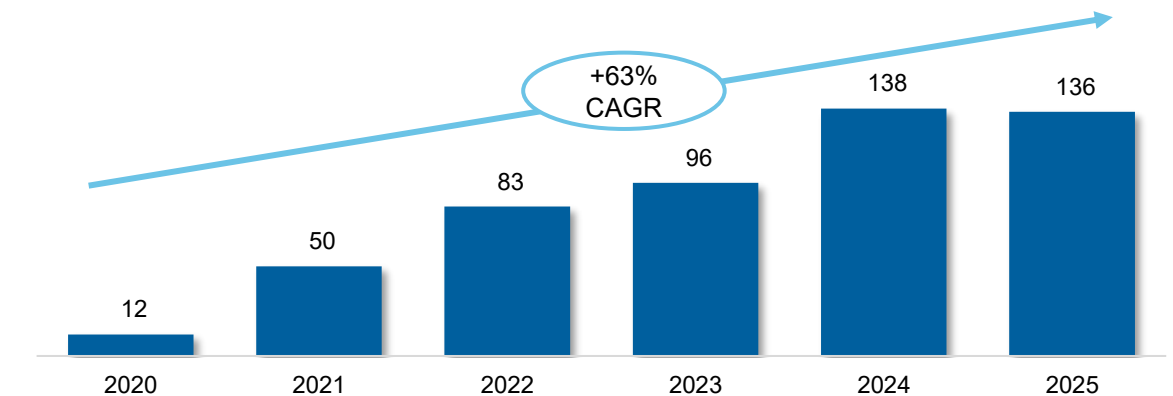
Produced Water Recycling Volumes

(millions of barrels)



Disposed Produced Water Volumes

(millions of barrels)



(1) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail
 (2) Represents the guided range of 25% - 30% increase in Water Infrastructure revenue in 2026 with Gross Margins before D&A in the mid-to-low 50%'s
 (3) Pro forma to include full year contribution of acquisitions and other related adjustments

Integrated Water Infrastructure Platform

Existing Asset Base

Through a system of commercialized recycling, pipeline, and disposal assets that are networked across the Lower 48, Select provides water solutions and water balances to optimize and enable cost synergies that a single-user system limits

-  Market Leading Water Recycler with 2.8MMbpd⁽¹⁾ fixed facility capacity
-  Over one billion barrels recycled or treated since 2023
-  43+ million barrels of water storage capacity
-  More than 2 million barrels of permitted daily disposal capacity

Focused
Growth
Region

Total Company Infrastructure Asset Highlights	
Fixed Recycling Capacity ⁽¹⁾	2.8 mmbpd
Mobile Recycling Capacity	~500K bpd
Active Disposal Locations	~118 SWD Facilities
Pipelines	1,000+ miles
Storage Capacity (bbls) ⁽¹⁾	43+ million
Dedicated/ROFR Acreage	2.5+ million acres

Permian Northern Delaware Basin Infrastructure Highlights	
Fixed Recycling Capacity ⁽¹⁾	1.7 mmbpd Active
Large-Diameter Pipelines ⁽¹⁾ (12" – 28")	400+ miles
Dedicated/ROFR acreage	1.5+ million acres
Storage Capacity (bbls) ⁽¹⁾	29+ million
Active Disposal Locations ⁽¹⁾	30 SWD Facilities

1) Pro forma for projects currently under contract or under construction

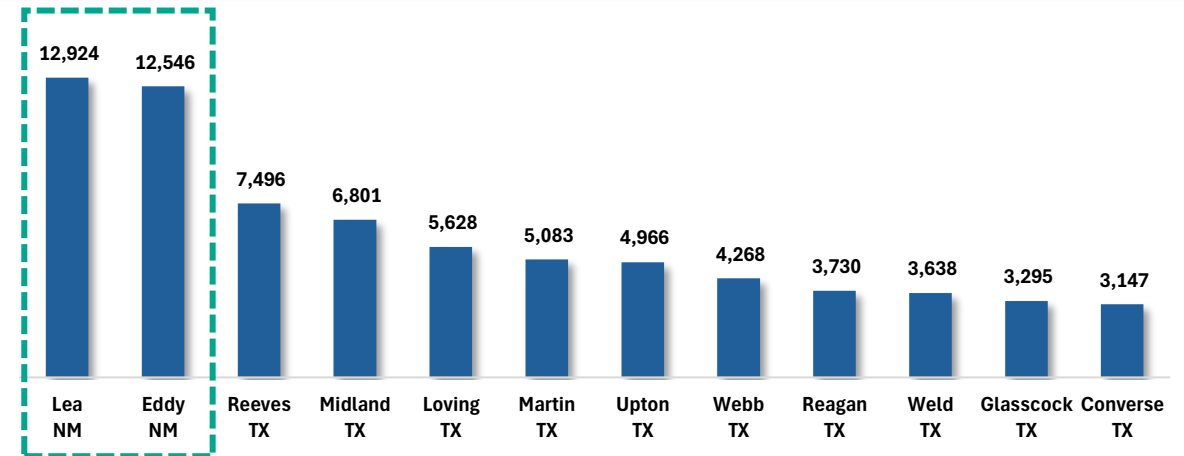
Northern Delaware Basin - Investment Thesis

Key Highlights

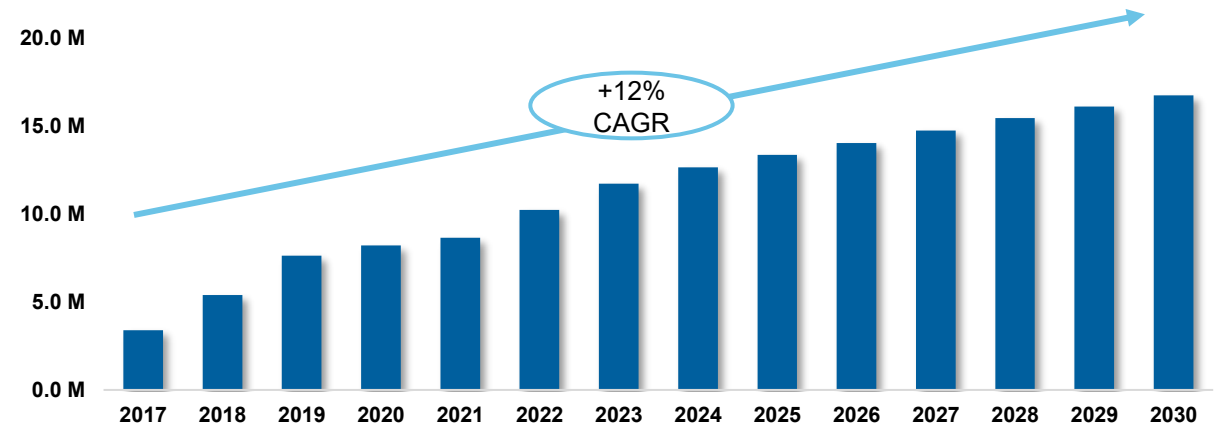
- Select has proactively positioned itself within the most attractive counties in the Permian Basin, with a concentrated footprint in the Northern Delaware basin, primarily in Eddy and Lea County, New Mexico
- Eddy and Lea County represent the economic core of the Permian Basin, supported by industry-leading break-evens and IRRs, and deep remaining inventory
- Elevated water to oil ratios and sustained development activity creates long-duration, infrastructure-backed demand for water handling and recycling solutions
- In response, Select has strategically expanded its water infrastructure – including disposal, pipeline connectivity, and recycling capabilities in the basin

Select's infrastructure expansion in the Northern Delaware basin spans significant acreage dedications and produced water capture in the lowest breakeven region of the Permian Basin with significantly more inventory vs other counties⁽¹⁾

Remaining Locations Analysis⁽¹⁾



Delaware Basin Produced Water (bbl/day/year)⁽²⁾

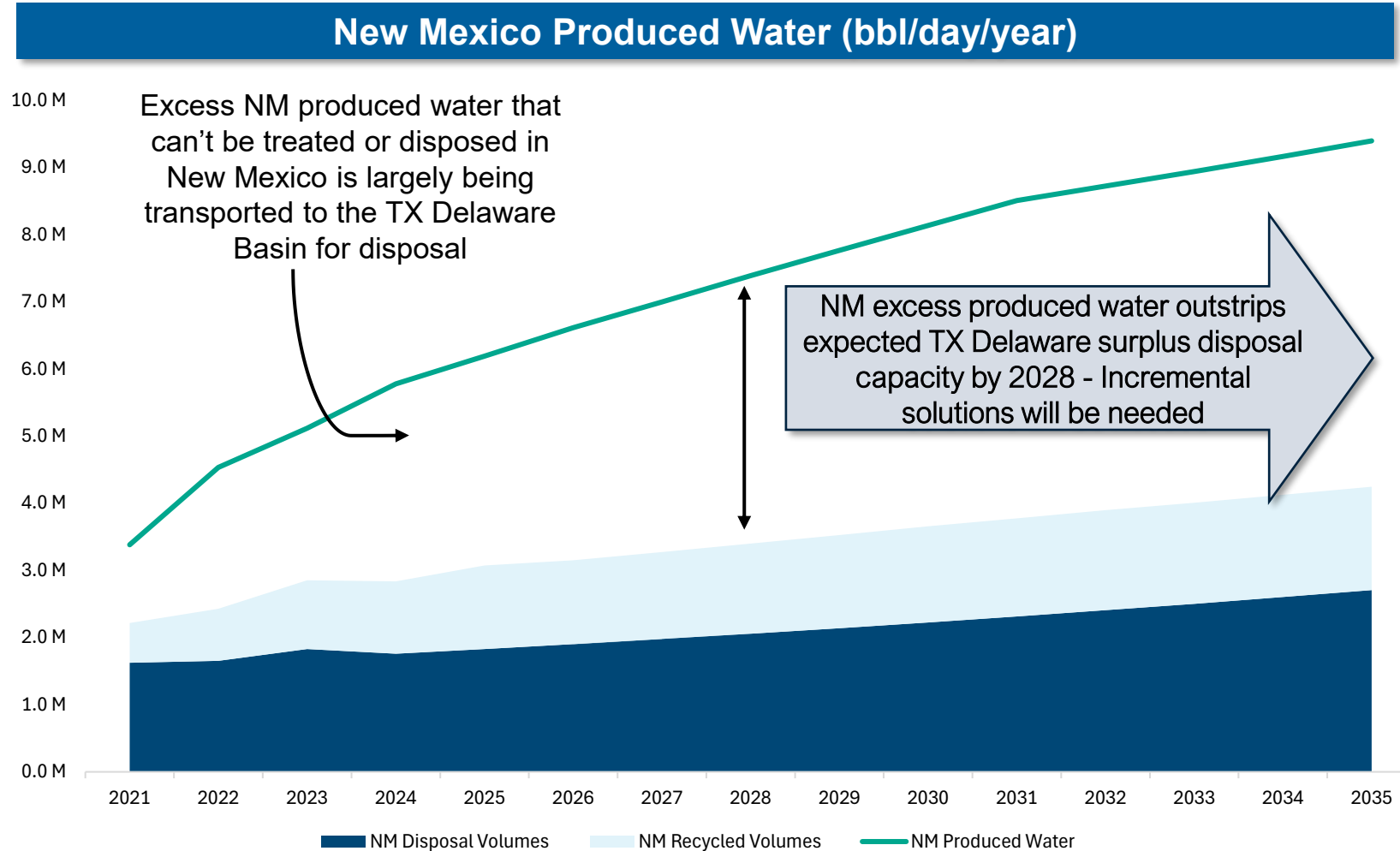


1. Enverus Placed Well Intelligence Data as of 8/6/2026 - Excludes counties with less than 3,000 remaining locations

2. Source: B3 Insights

Northern Delaware Solutions

Increasing produced water volumes drive need for more takeaway options



Commentary

- Northern Delaware produced water volumes meaningfully outpace current solutions in the Northern Delaware
 - This results in competing volumes for Texas Delaware pore space
 - Significant produced water volumes and constraints in the Northern Delaware are driving the need for localized and enhanced solutions
- Recycling is a localized solution that prevents the need to inject/dispose significant produced water volumes

There are multiple solutions to the produced water challenge, each with varying cost structures and limitations

Recycling is the lowest-cost solution and is localized to solve regional produced water takeaway and completion needs

Disposal pricing and availability is influenced by basin dynamics, available capacity, and regulatory environment

Distant disposal has the highest capital investment required and highest cost

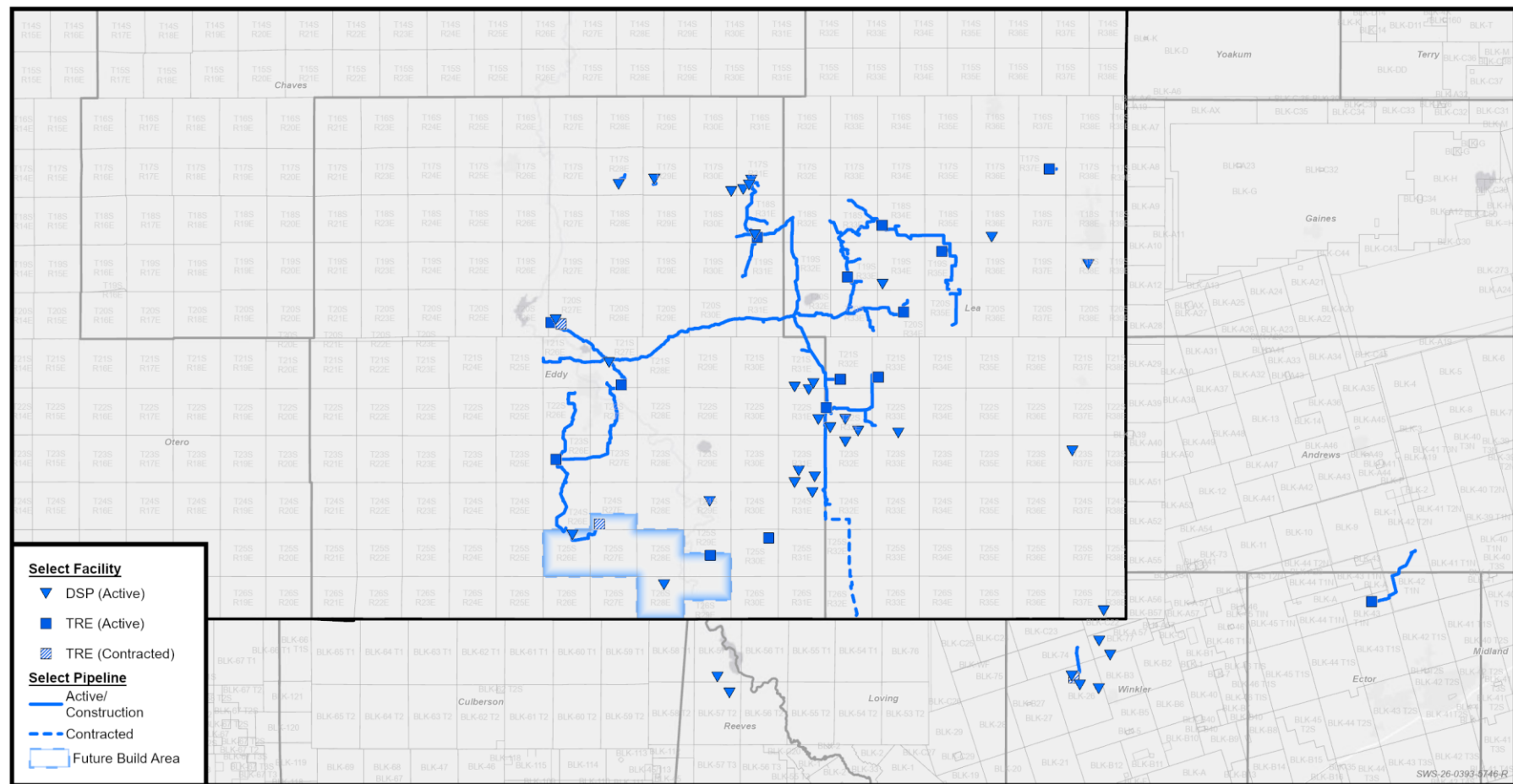
Beneficial reuse is not commercialized at scale and has an increased regulatory component

The industry will need all the solutions listed to solve for near-term and long-term challenges around produced water takeaway, and **Select plans to grow and/or develop all to complement its scaled recycling and water balancing platform**

Northern Delaware Water take-away solution costs *(values in \$/bbl)*



Northern Delaware Full Lifecycle Water Infrastructure Platform



Northern Delaware Asset Footprint⁽¹⁾

Fixed Recycling Capacity: 1.7 mmbpd

Large-Diameter Pipelines (12"-28"): 400+ Miles

Storage Capacity: 29 million bbls

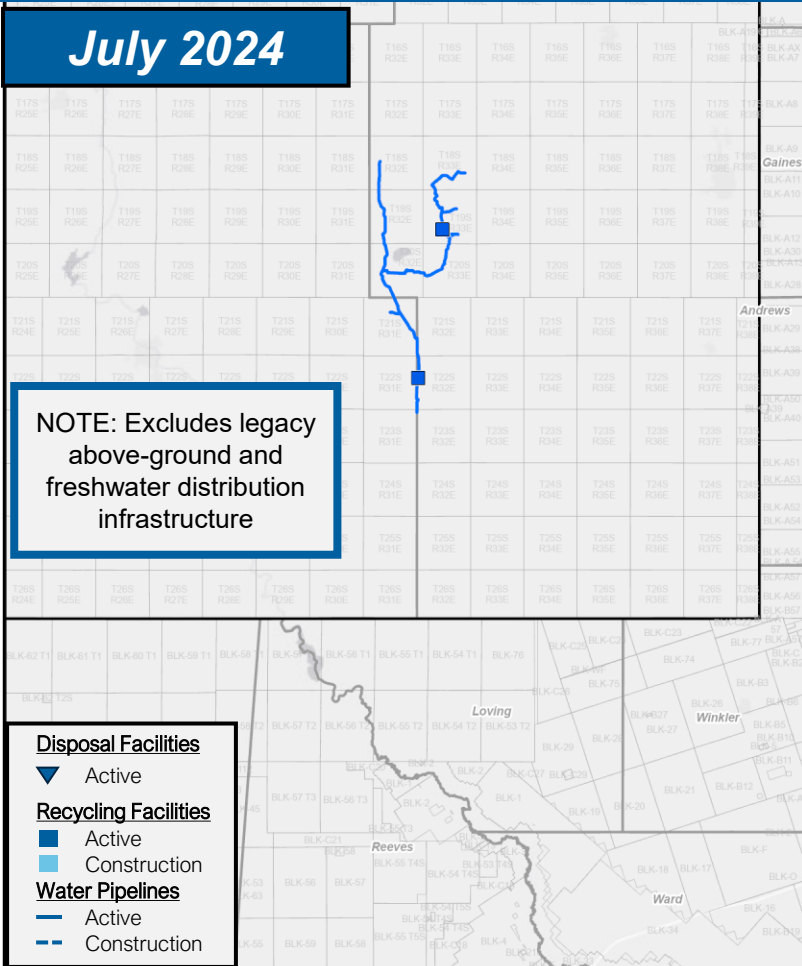
Active Disposal Locations: 30 SWD Facilities

Contracted Acres (dedicated/ROFR): +1.5mm acres

1) Pro forma for projects currently under contract or under construction

We pioneered a recycling-first water infrastructure platform and have established a scaled network of integrated produced water handling assets that are underwritten with long-term contracts, giving us a competitive advantage to water balance across the Northern Delaware

Select has rapidly expanded its Northern Delaware recycling and disposal infrastructure, interconnected via primarily large diameter (24" – 28"), dual-lined gathering and treated produced water distribution pipeline network, with existing contracts underwriting further expansion well into 2026



NOTE: Excludes legacy
above-ground and
freshwater distribution
infrastructure

— Active

July 2025

This map displays the Denver area, including surrounding regions like Loveland, Greeley, and Aurora. It features a grid of land parcels, each labeled with a unique identifier (e.g., T17S R25E, BLK-62 T1). The map highlights various facilities and pipelines:

- Disposal Facilities:** Indicated by blue triangles. Active facilities are shown with solid blue triangles, while construction sites are marked with dashed blue triangles.
- Recycling Facilities:** Indicated by blue squares. Active facilities are shown with solid blue squares, and construction sites are marked with dashed blue squares.
- Water Pipelines:** Indicated by blue lines. Active pipelines are shown as solid blue lines, and construction projects are marked with dashed blue lines.

The map also shows major roads, rivers, and other geographical features. A legend in the bottom left corner provides a key for the symbols used.

— Active

Current State

Disposal Facilities

- Active

Recycling Facilities

- Active
- Construction

Water Pipelines

- Active
- Construction

Water Pipelines

— Active

Growing Contract Profile to drive high quality cash flows

More than 2.5 million dedicated acres and right-of-first refusal acres provides significant contracted long-term future cash flows



Increase **Stability** through-cycles



Enable **increased long-term shareholder return**



Enhance the **credit profile** of the business



Drive **valuation multiple appreciation over-time**

Dedicated & ROFR Acres Added during Last 12 Months

	3Q25	4Q25	1Q26	2Q26	TTM Total
Dedication Acres	24,940	179,000	2,720	--	206,660
ROFR Acres	40,500	--	200,000	--	240,500
MVCs (mmbbls)	--	14.6	6.7	129.8	151.1

Weighted average contract length of **11.2 years** for deals closed from 2024 to date

Nearly half of Selects total 2.5mm+ acreage/ROFR dedications were signed in the last two years, providing **significant future revenue and cash flows through contracted customer well inventory**

Additional contracts expected to be executed over next twelve months

Integrated Water Infrastructure Platform

Select's Water Infrastructure operations in the Northern Delaware and Haynesville basin possess best-in-class assets of scale that cannot be replicated due to strategic positioning, long-term contracts, scale, and regulations. We also maintain a strong operational and market-leading presence across other key U.S. basins—including the Midland, Northeast, Rockies, and Bakken.

Region	Disposal	Recycling	Solids	Pipeline	
Delaware			—		→ Market leading recycling position in the Northern Delaware with disposal back-stop
Haynesville		—			→ Largest commercial disposal provider with highly strategic & differentiated infrastructure
Midland			—		→ Market leading recycling position with disposal back-stop
Northeast		—		—	→ Market leading disposal position
Bakken		—			→ Market leading Solids Management
Rockies			—		→ Select recently completed the first commercial recycling facility in the DJ basin

Strategic Initiatives Today.... Transformed Earnings Profile Tomorrow

Decreasing exposure to commodity and oil & gas activity

Earnings Visibility:

Contract Profile:

Margin Profile:

End-User Markets:

Business Composition
(Gross Profit as % of consolidated)⁽²⁾⁽³⁾

Past

High Cyclicity

Heavier Services & Chemicals Weighting

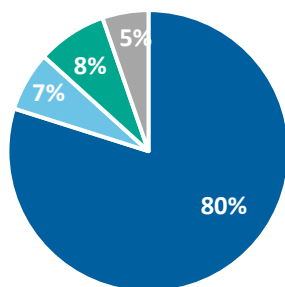
MSA Based & Short Term

Heavier Services & Chemicals Weighting

18 - 25% Gross Margins

Heavier Services & Chemicals Weighting

E&P Operators



Present

Moderate Cyclicity

Infrastructure + Services & Chemicals

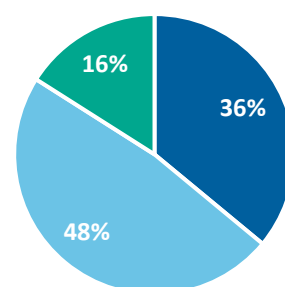
11 Year Avg. Term⁽¹⁾

Infrastructure Growth

25 - 35% Gross Margins

Infrastructure + Services & Chemicals

E&P Operators, Midstream, Industrial



Future State

Lower Cyclicity

Heavier Infrastructure Weighting (Infra. + Municipal & Industrial)

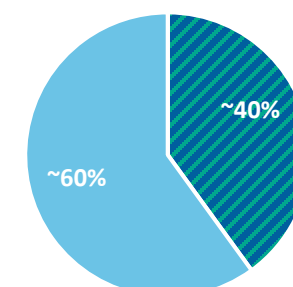
10 – 30 Years

Infrastructure + Municipal & Industrial

35 - 45% Gross Margins

Growing Infrastructure, streamlined Services

E&P Operators, Midstream, Municipal, Industrial, Agriculture



(1) Represents average length for signed contracts since 2024

(2) Past period represents results for the twelve months ending December 31, 2018. Includes Wellsite Services operations that were divested during 2019

(3) Present period based on results for twelve months ending June 30, 2026, as reported

Where We're Going

Select Is Currently Undergoing Transformation to an Infrastructure Based Company

Water Infrastructure & Municipal/Industrial



Growth, Investment and Diversification Strategy



Water Services & Chemical Technologies

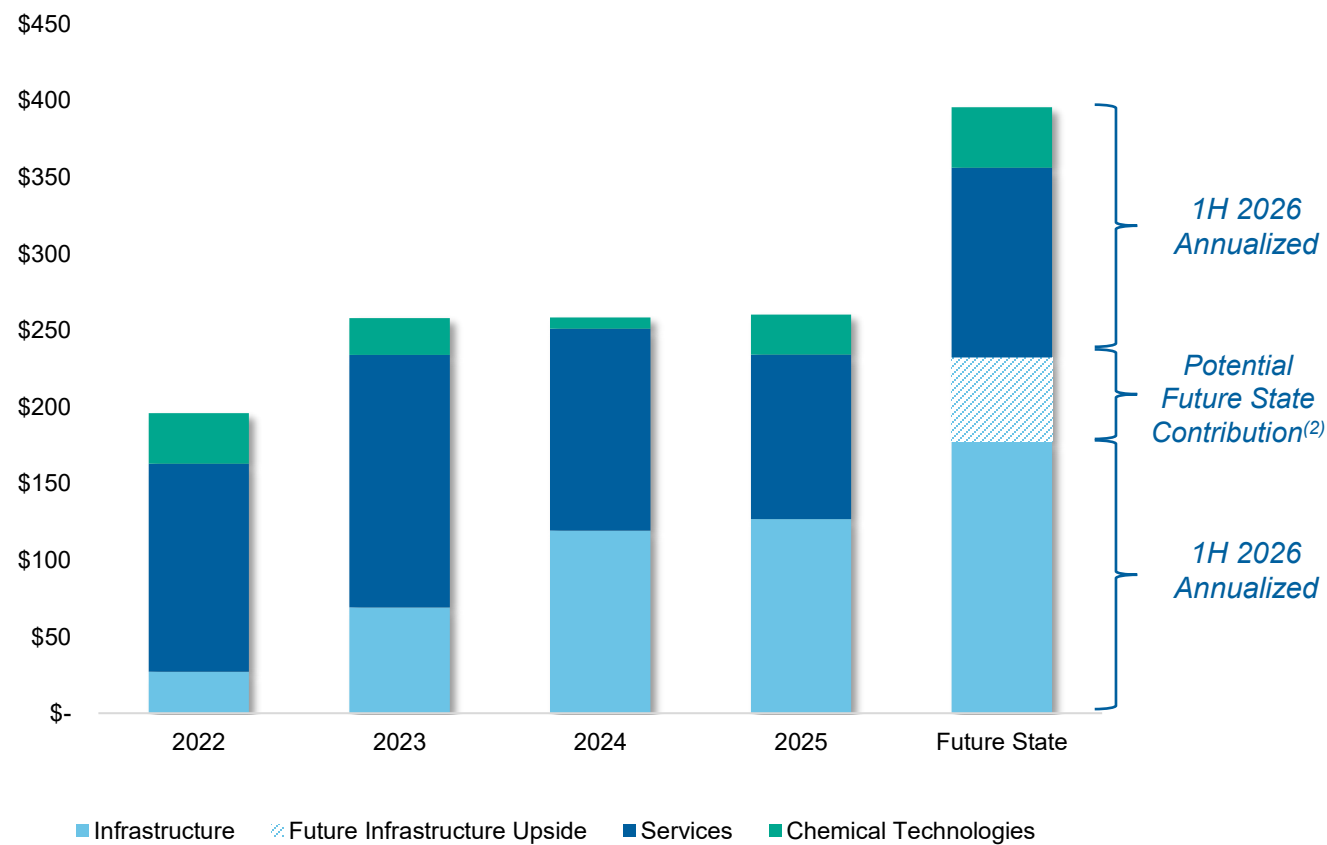


Maintain leading market share positions and FCF generation strategy



Ongoing investment in our Water Infrastructure and Muni/Industrial Infrastructure assets and operations will **increase** the company's **weighting to the contractually-supported Water Infrastructure** segment. We expect 25% to 30% uplift in Infrastructure Revenue in 2026 before potential impacts from Muni/Industrial projects are considered.

Segment Level Adjusted EBITDA⁽¹⁾



1) Adjusted EBITDA on a segment level includes direct segment SG&A plus a ratable allocation of corporate G&A, other income/expense, and EBITDA add-backs for illustrative purposes

2) For illustrative purposes, shows benefit of \$20MM of gross profit before D&A from Muni + Industrial projects as well as mineral extraction, \$20.0MM of gross profit before D&A for annualized contribution of in-progress infrastructure projects coming on-line in 2H26 2026, and the benefit of \$60MM of prospective incremental infrastructure growth capital projects at a 4x return multiple

Mineral extraction strategy advancing with key partners in multiple basins to provide high-margin royalty-based cash flows

Mariana Minerals Facility (ETX)

- Leverages existing large-diameter gathering network
- Existing operational footprint enables rapid site integration
- Expect commissioning in early 2027
- Targeting 3,000 tonnes capacity at single facility

LibertyStream Partnership (Midland)

- Deploying at existing Select recycling sites, benefitting from treated produced water availability at scale
- Reinforces recycling facilities as multi-purpose platforms
- Targeting first facility end of 2026
- Targeting 3,000 tonnes of capacity in three phases

ISE Chemical Partnership (Permian / Oklahoma)

- Partnership with ISE Chemicals to extract iodine from produced water across Select's TX/NM/OK infrastructure
- Select provides water sourcing/infrastructure for a royalty
- First facility targeted 2027 (Permian); ~3,000 tonnes/yr iodine by 2030



Significant Progress for Beneficial Reuse

We continued to advance our beneficial reuse program to reduce freshwater use, convert produced water into a sustainable resource, and relieve pressure on existing disposal infrastructure

2025 & YTD 2026 Accomplishments



Established Partnerships with Industry Participants and Research Universities



Developed viable solutions to meet water quality needs (Reverse Osmosis, Membrane, and Thermal Desalination)



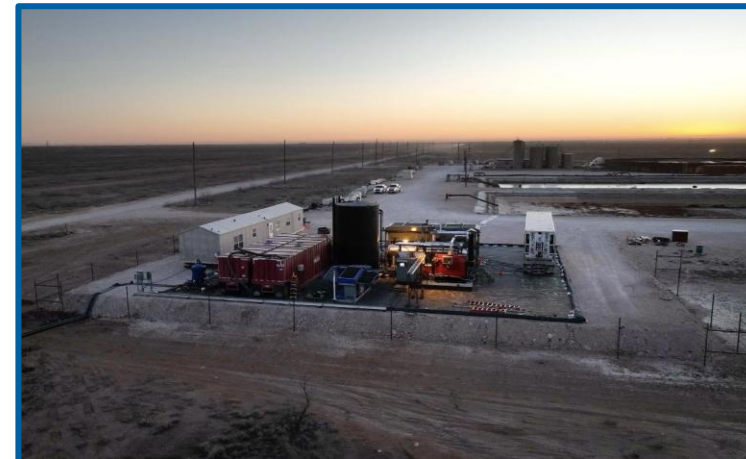
Active pilot programs in the Permian and DJ Basins, including testing treated water for agriculture and revegetation applications



Commercialization of Select's large scale produced water resources for beneficial reuse



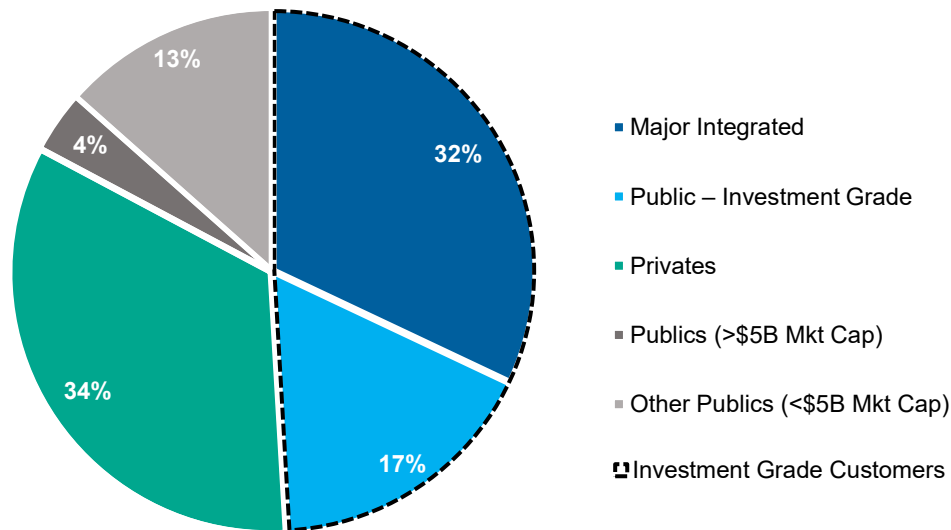
Our goal is to provide a portfolio of solutions tailored to specific water conditions, recognizing that each technology has its ideal application. By doing so, we aim to treat water of any quality, operate effectively across diverse environmental conditions, meet target specifications, and deliver the lowest possible cost to treat.



Customer Base – “Scale seeks Scale”

YTD 2026 Revenue Categorization⁽¹⁾

Select's customer base is well-positioned, with public Investment Grade customers accounting for approximately half of its YTD 2026 revenue.



Select has strategically partnered with blue-chip operators of scale that display more stable activity levels and long-term planning horizons, with more than 50% of its revenue derived from public operators with market caps in excess of \$5 billion

YTD 2026 Top 20 Customers^{(1),(2)}

Select's expertise, technology and financial strength lead to a premier, diversified customer base with no customer representing more than 9% of our revenue



1) Based on results for the six months ended June 30, 2026

2) Excludes Selects skim oil sales partner

Durable Balance Sheet & Ample Liquidity – Through Sustainability-Linked Credit Facility

Select's balance sheet and asset light business model provide significant growth and free cash flow generating opportunities

Net Debt & Liquidity Profile As Of 6/30/2026

	6/30/2026		3/31/2026	
Bank Debt	\$	262.9	\$	250.0
Capital Leases		0.6		0.7
Total Debt		263.6		250.7
Less: Cash		(33.4)		(56.0)
Net Debt⁽¹⁾	\$	230.2	\$	194.7
<i>Net Debt / TTM Adj. EBITDA</i>		<i>0.8x</i>		<i>0.7x</i>
Liquidity:				
Cash	\$	33.4	\$	56.0
Plus: Revolving Borrowing Base ⁽²⁾		264.0		271.3
Less: Outstanding Borrowings		-		-
Less: Outstanding Letters of Credit		(19.6)		(19.6)
Total Liquidity	\$	277.8	\$	307.6

Sustainability-Based Credit Facility KPI Target Achievement

Metric	2025 Result ⁽⁴⁾		2024 Result	
Recycled Produced Water ⁽³⁾	247 million barrels	17% Outperformance	185 million barrels	324% Outperformance
TRIR	0.36	55% Outperformance	0.54	49% Outperformance

- 1) Net Debt is a Non-GAAP financial measure. Net Debt is equal to Total Debt minus Total Cash. See Disclaimer Statement on page 2 for important disclosures regarding non-GAAP financial measures and the above for a reconciliation of Net Debt to Total Debt as the most closely comparable financial measure calculated in accordance with U.S. GAAP
- 2) Approximately \$300 million total facility size with current borrowing base availability based on accounts receivable and inventory balances as of June 30, 2026
- 3) Recycled volumes from fixed facilities only; Per the terms of the credit agreement, volumes are not pro forma adjusted for any pre-close prior periods from acquired operations
- 4) 2025 safety and recycled water metrics unaudited

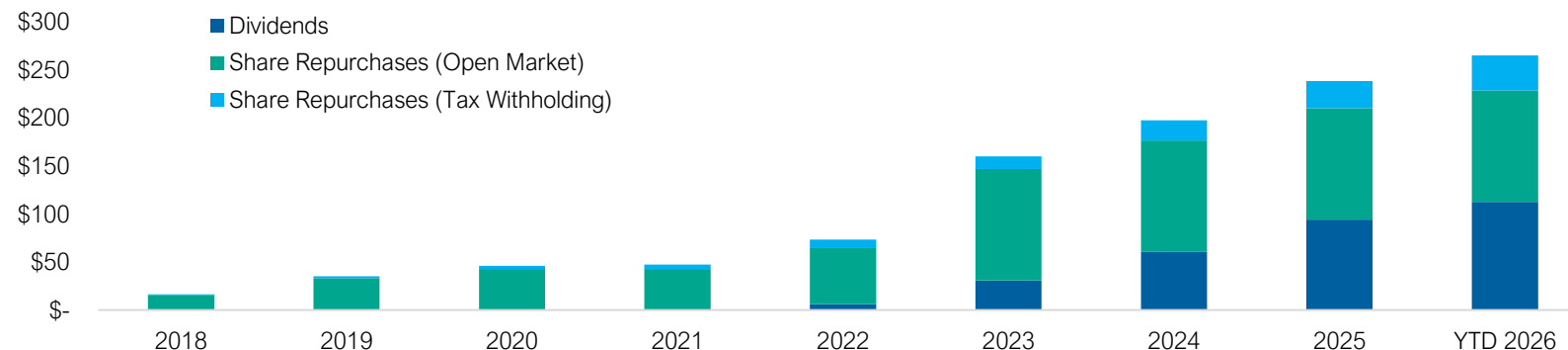


Committed to Long-term Growth in Shareholder Returns

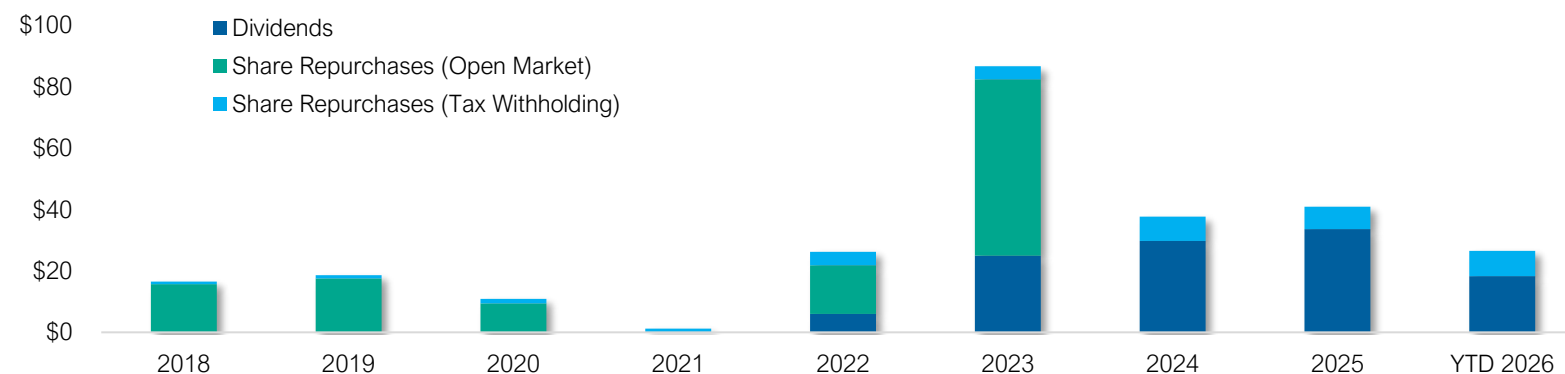


With growing cash flows supported by increasing contracted and production-based revenue streams, we have the capacity and expect to evaluate enhancements to shareholder returns overtime

Cumulative Shareholder Returns (\$MM)⁽¹⁾



Annual Shareholder Returns (\$MM)⁽¹⁾



Over \$255 million of combined shareholder returns since 2018

1) Dividends / Distributions and share repurchases as of June 30, 2026

Key Summary Highlights

Fastest Growing Water Infrastructure Platform

... led by disruptive recycling-oriented business model driving a 72% Water Infrastructure Gross Profit before D&A CAGR since 2021

Substantial Free Cash Flow Generation Potential

... with maintenance capex light business model growing contracted and production-levered cash flows

Large, and Growing Contract Profile

... with more than 2.5 million acres under dedication, primarily in the Permian basin

Emerging Municipal, Industrial & Minerals Portfolio

... providing long-term diversification and stable earnings potential

Commitment to Shareholder Returns

... with a base dividend and growing infrastructure platform for future shareholder returns

Strong Balance Sheet

... driven by conservative financial policies on leverage and disciplined capital project and M&A underwritings



1) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail. CAGR calculated over the period from FY 2021 through FY 2025.

Appendix



FY'25 Financial Results

Disciplined Portfolio Execution Driving Higher Quality Earnings

2025 Financial Results			
(Values in mms)	FY'24	FY'25	%Δ
Revenue			
Water Infrastructure	\$291mm	\$313mm	+7.7%
Water Services	902	787	(12.8%)
Chemical Technologies	260	308	+18.5%
Total Revenue	\$1,452	\$1,407	(3.1%)
Gross Profit Before D&A⁽¹⁾			
Water Infrastructure	\$153mm	\$169mm	+10.4%
Water Services	180	151	(16.3%)
Chemical Technologies	39	56	+44.7%
Total Gross Profit Before D&A⁽¹⁾	\$373	\$377	+1.0%
SG&A	159	161	+0.8%
Adjusted EBITDA⁽²⁾	\$258	\$260	+0.7%
Net Capex	\$157	\$279	+77.5%

• Strategic initiatives driving streamlined Water Services segment

- Results reflect continued execution of strategic rationalization initiatives within Water Services
- Water Services revenue declined 12.8% YoY with majority of the decline resulting from the strategic divestment of trucking operations

• Water Infrastructure remains primary future growth engine

- Water Infrastructure revenue increased 7.7% YoY, supported by strong project activity and sustained customer demand in our core operating areas, with ongoing build-out to provide growth in 2026
- Growth is underpinned by continued investment in New Mexico, where Select continues to see attractive, long-term, long-duration, infrastructure opportunities

• Chemical Technologies providing incremental growth

- Chemical Technologies revenue increased 18.5% YoY with gross profit up 44.5% YoY
- Growing lateral lengths and increased focus on enhancing recovery rates of oil-in-place continue to drive growing demand for our highest quality friction reducers and advanced surfactant product offerings

1) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail

2) Adjusted EBITDA is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail

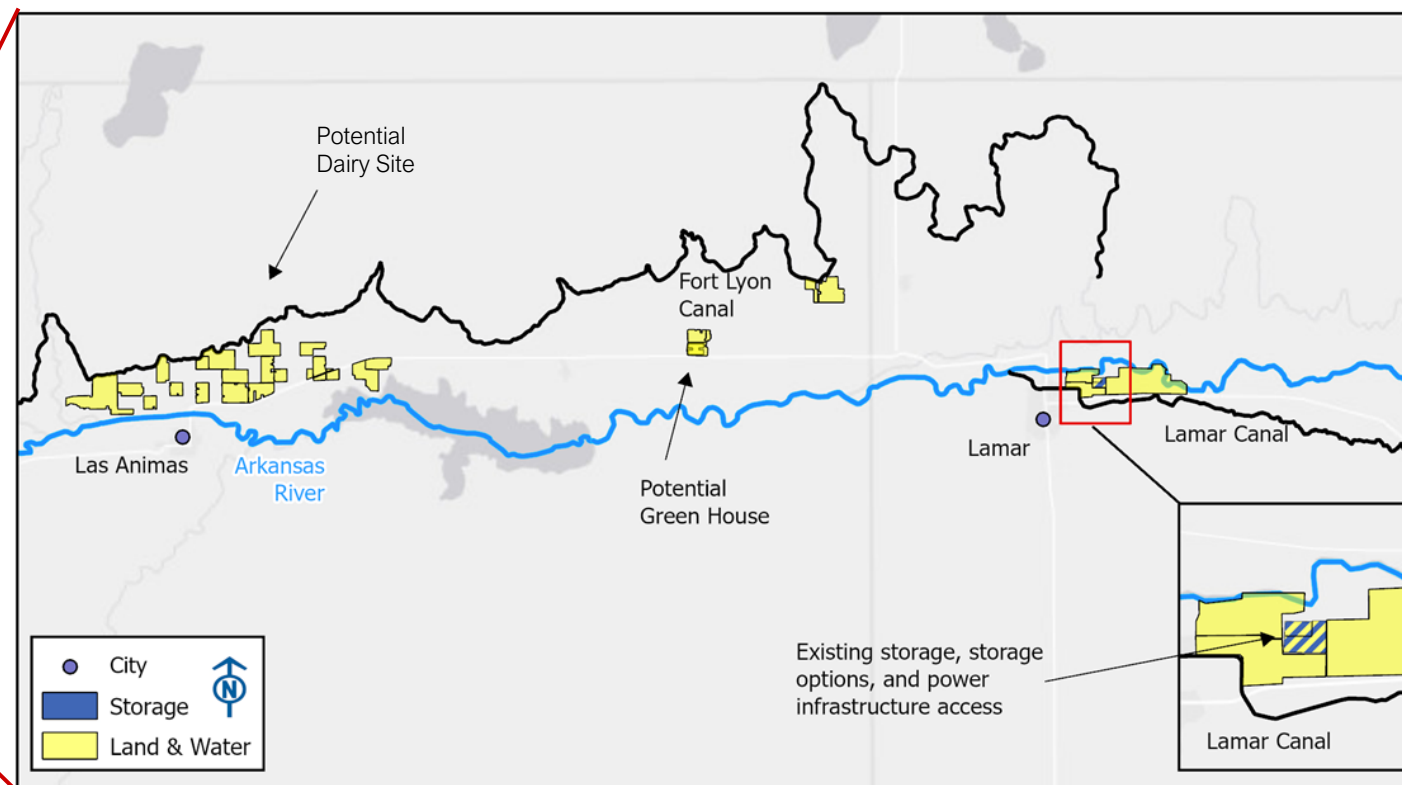
Municipal Water Rights Consolidation Overview

Strategic investment in AV Farms, LP ("AVF") to expand into the under-supplied Colorado Municipal and Industrial Water Market



Deal Highlights:

1. **16,300-acre feet** of owned, senior annual water rights
2. **~16,000-acre feet of storage**, including through legacy mining asset conversions
3. Expect 30+ year **contracts with municipal and industrial off-takers** with pricing escalators, volume commitments, and expansion potential
4. Partnered with **experienced investors and operators** to deliver large-scale, ground-breaking 'lease-fallow' and water banking program



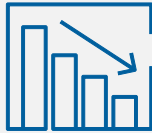
Strategic Evaluation of Peak Rentals

Evaluating alternatives to enhance capital efficiency, unlock platform value, and support long term alignment with Select's Infrastructure growth strategy

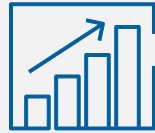
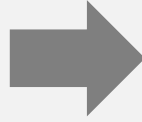
Strategic alternatives for Peak Rentals would potentially:



Catalyze growth for Peak's distributed power generation business



Continue rationalization of our Water Services Segment



Increase Infrastructure weighting of the business



Provide Capital for Organic / Inorganic Infrastructure Growth

1

Position Peak as a standalone operating company with a fit-for-purpose capital structure to fuel growth in distributed power demand

2

With increasing off-grid development & production trends there is growing need for distributed power solutions. Peak is well positioned as a vertically integrated business to grow + support these vectors with a dedicated platform and capital structure more adequately supporting their initiatives

3

Peak's distributed power solutions provide critical electrification for Select's infrastructure build-out in the Northern Delaware

4

Maintains long-term strategic and economic alignment with Select's Water Infrastructure focus while optimizing capital efficiency

Peak Rentals represents ~20% and ~11% of Water Services Segment & Consolidated 2025 Revenue



Delivering the Select Transformation

Swapping low margin trucking assets/yards for high margin infrastructure

In July 2025, Select closed on a unique asset swap transaction with Omni Environmental Services, Inc. to drive transformation

50%+
Margins

Assets Being Acquired by Select

1. Special Waste Landfill in Williams County, ND (3.2mm yd³)⁽³⁾
2. Processing, Recycling and Disposal Facility
3. Class II Disposal Facility (12,000 bpd)⁽³⁾
4. Commercial storage tank farm (24,000 bbls)

~15%
Margins⁽¹⁾

Assets Being Divested by Select

1. Northeast, Bakken & Midcon Trucking Operations
2. Bakken Equipment Rentals
3. Non-core MidCon SWD

*~350 total trucks
divested & consolidated
headcount reduction of
~7%*

Infrastructure

Services

1. Provides an exit of non-core trucking operations at a favorable valuation
2. Trades low-margin trucking for high margin infrastructure businesses
3. Expected to result in higher long-term margins for both Water Services & Water Infrastructure
4. Adds to Select's market-leading Solids Management position in the Bakken now with four active landfills

(1) Reflects gross margins before D&A for YTD for divested assets associated with the OMNI transaction & other trucking categorization.
(2) Gross Profit before D&A is a Non-GAAP financial measure, see Disclaimer on page 2 for important disclosures regarding non-GAAP financial measures & the Appendix for reconciliation detail
(3) Representative of permitted capacity



Business Unit Descriptions

Water Transfer (Mobile Midstream)

Mobile Midstream solution to facilitate the transfer of water from source to well site using transfer pipe/hose and portable pumps

Poly & Containment

Above-ground storage tanks (ASTs), secondary containment systems, and double containment solutions

Water Sourcing

Provides reliable access to freshwater, brackish water and other alternative water sources through a network of owned and contracted water assets

Fluid Handling

Truck hauling of fresh water, flowback water and produced water

Peak Rentals

Equipment rental company serving the critical areas of energy infrastructure, well pressure and flow control systems, and distributed power generation.

Tideline - Layflat Last-Mile Logistics Hose

State-of-the-art temporary logistics hose, operating in tandem with our leading automation, to provide best in class last-mile water logistics solutions

- Industry-leading operating and burst pressures
- Custom built and proprietary
- Certified manufacturing partner with strict quality control plan
- High tensile reinforced core
- Chemical and hydrolysis resistant inner layer
- Abrasion and UV resistant outer layer
- QR code serial tracking



Chemical Technologies Overview

Service Descriptions

Chemical Manufacturing

1. Specialty manufacturer of polyacrylamides, surfactants, crosslinkers and other custom chemistries
2. Two primary in-basin manufacturing facilities in Midland, TX & Tyler, TX

Chemical Technologies

1. Develop and provide a full suite of prescribed chemical solutions to be utilized in hydraulic fracturing, stimulation and cementing to optimize wells
2. Product sourcing through our own manufacturing operations as well as through third party producers and distributors.
3. 24/7/365 logistical support, warehousing and inventory management, automated communications systems and direct-to-wellsite delivery

PolymerChemistry

Friction-reducing products specifically designed for today's demanding oilfield completion operations.

HYRC

Surfactants designed to enhance fluid performance and optimize wellbore conditions

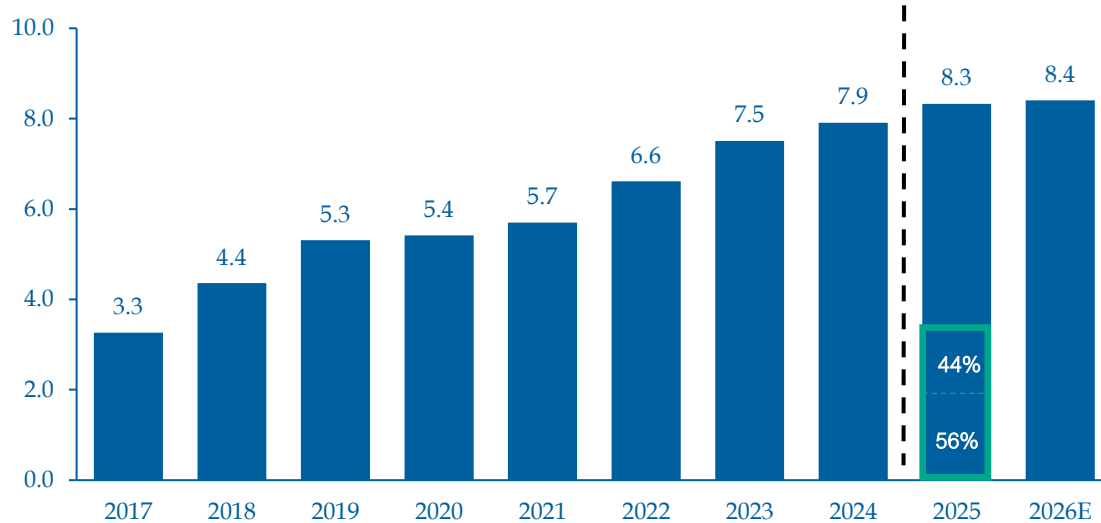
fluidmatch

Optimized fluid solutions enhance hydrocarbon recovery and protect customer assets

Recycling is growing but the Permian will continue to be long produced water even at 100% recycled water for frac

Produced Water Volumes continue to grow...

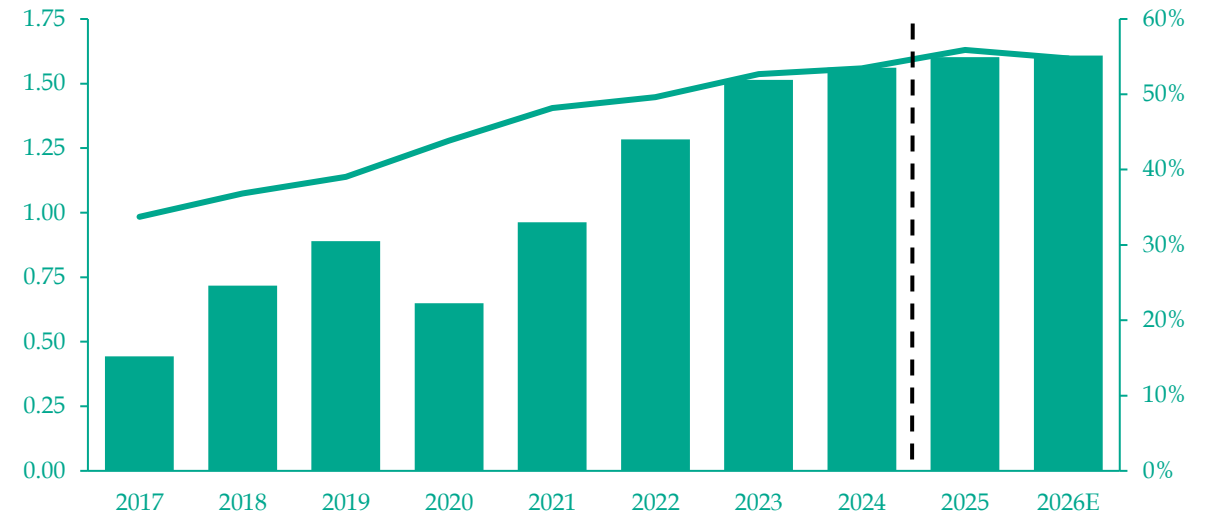
Produced Water in the Permian Basin (Midland + Delaware only)
(billions of barrels)⁽¹⁾



...and Customer Focus on Recycling and Reuse Solutions

Recycled Water in the Permian
(billions of barrels)⁽¹⁾

% of New Permian Completion Water Demand met by Recycled Water

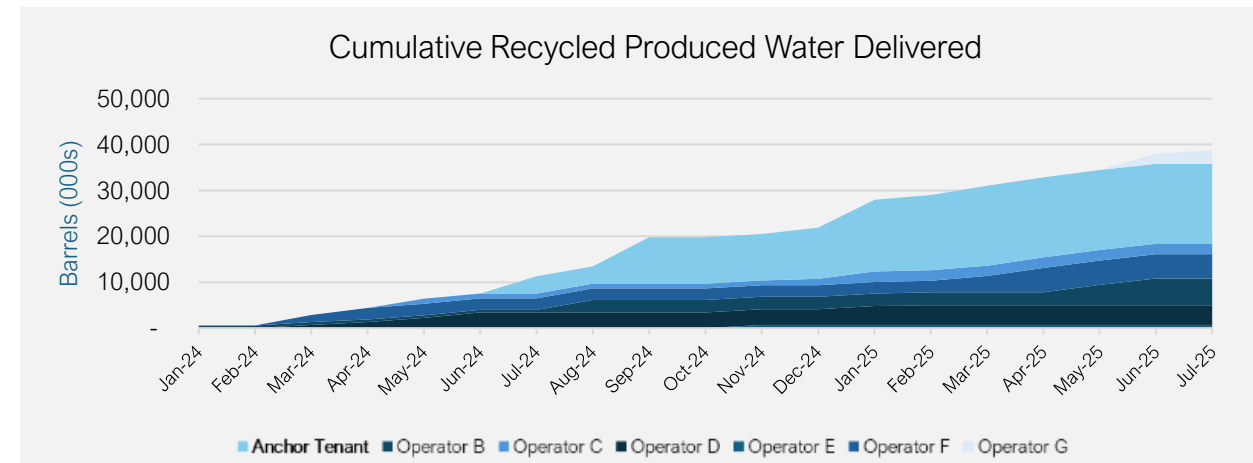
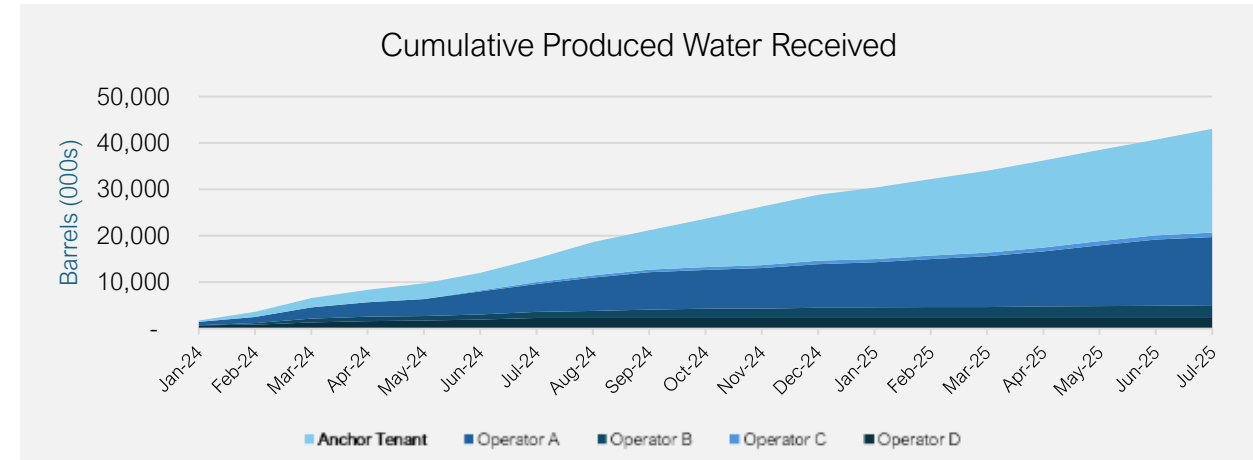


Even at 100% Recycled water, Permian is long produced water by ~5B BPY;
Recycling brings cost savings, frac water supply, but not basin-wide water balance

Case Study

Permian Produced Water Recycling Facility

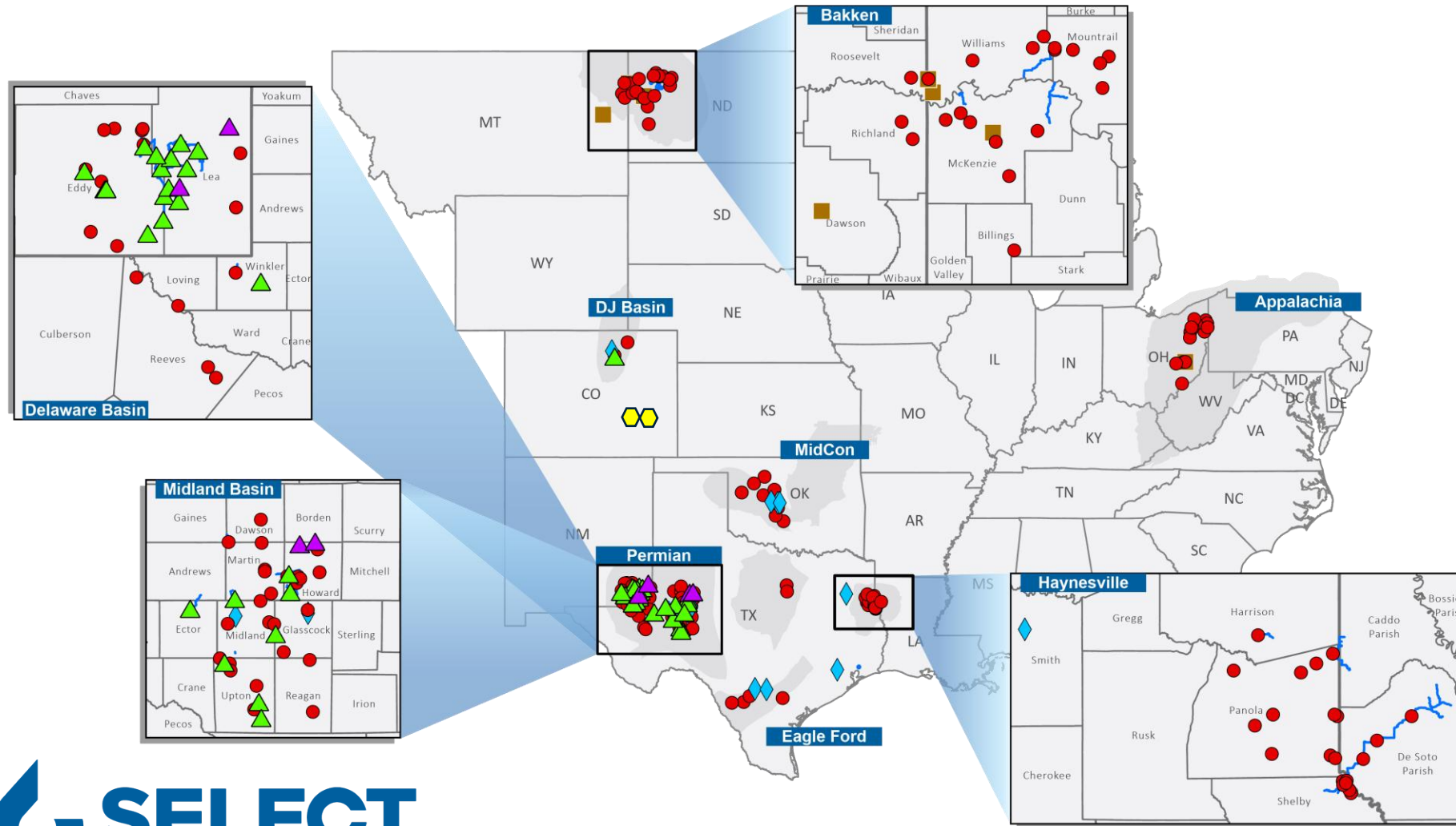
- State-of-the-art produced water recycling facility in the heart of the Northern Delaware basin
- Select connected existing infrastructure from adjacent operators to increase facility utilization and recycled water volumes.
- While underwritten on the anchor tenant, we saw significant commercialization of the asset with more than seven distinct operators using the facility this year
- Select's commercial water balancing model ensures that as Select's operational efficiency and financial performance improves, our customers' concurrently share in the economic uplift
- Facility eliminated the need to dispose of 39 million barrels of water since opening, while providing the majority of completions water needed for new well development in the area



**Project Economics
(to date)**

\$11 million investment
20 Months On-line
Enhanced economic returns through commercialization

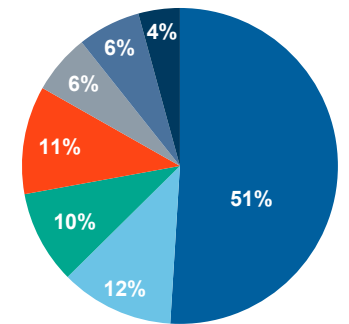
Scaled water infrastructure networks and end-to-end water offerings in all major unconventional basins



Select Asset Footprint Legend:

- Active SWDs
- ▲ Water Recycle Facilities-Fixed
- ▲ Water Recycle Facilities-Modular
- Solid Waste Facilities
- ◆ Chemical Manufacturing/Distribution Facility
- Water Pipelines
(Existing, Under Construction, ROW Complete)
- Municipal & Industrial Land and Water

2025 Rev by Region



- Permian
- Rockies
- South Texas
- Northeast
- Bakken
- MidCon
- ETX/NLA

Disciplined Growth through Acquisitions

Select has a strong historical track record of growing via acquisition, having closed on more than 70 acquisitions in the Company's history

Recent Acquisition Summary

- Since 2021, Select has executed on over 20 strategic M&A transactions
- Acquisitions significantly de-risked by non-core divestments & asset sales out of acquired operations since 2019
- Significant infrastructure-focus, adding long-term, contracted and production-oriented revenues
- Added scale to every major basin in Select's geographic footprint
- Expansion into solids waste management in multiple basins

Acquisitions must meet Select's disciplined acquisition criteria



Accretive to key Financial Metrics



Opportunity for Networking Synergies



Enhances Production-Oriented Revenues



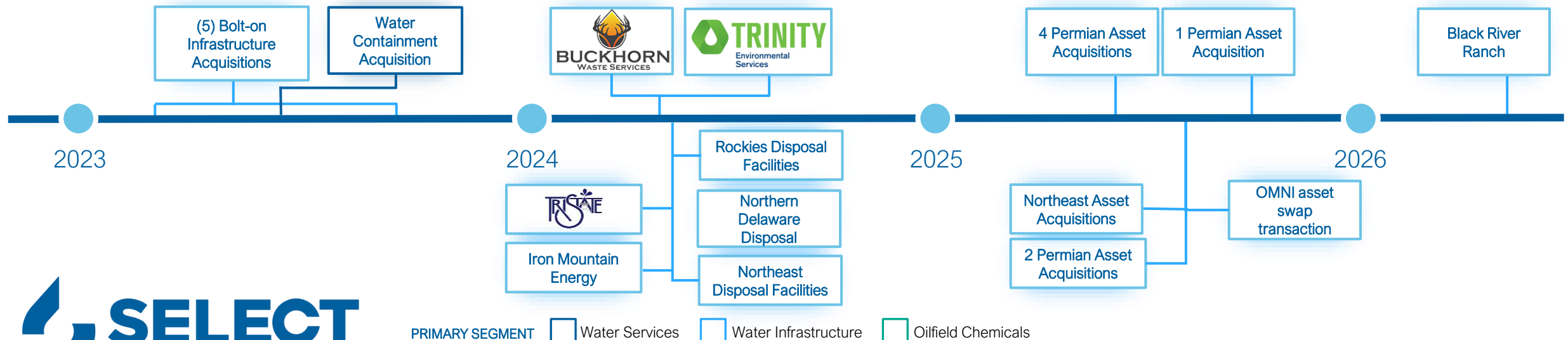
Strategic to existing Infrastructure



Long-term, Contracted Cash Flows



Maintains strong balance sheet



Select Technology Suite

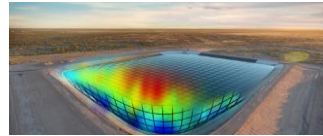
AquaView

The ROC

Select's new central Remote Operations Center



Select's technologies provide real-time monitoring, feedback, automation and control of water throughout the water lifecycle which reduces risk of spills, frontline employees, reduces emissions, lowers cost, and increases our ability to deliver high volume, high complexity jobs for our customers



Measuring & Monitoring	Pump Automation	Data Lake	Field Automation	Predictive Failures
• Pond and Pit Mapping • 100% Water Network Monitoring/Audit • Water Well Field Automation • Boat & Drone Survey • 12-month Water Forecasting by Individual Asset and Full Water Networks	• Increased Efficiency • Spill Prevention • 24/7 Monitoring • Reduced Downtime • Decreased Labor Costs through Fully Automated and Remote Operations • Electrification of Pumps	• Water Metrics • Chemical and Water Composition Analytics • Production, Well, Lease, and Permit Data • Measuring & monitoring of pits, water, & water wells • Reservoir Analytics	• Flow Meter Skids • Chemical Injection • Comprehensive View of Infrastructure Operations, system balancing and water network accounting • Treatment Facility App • Automated tanks, skids, manifolds and proportioning units	• Hose Testing & Analysis • Proactive Customer Services Based on Predicted Failures to Eliminate Downtime • Improved Decisions and Business Optimization Through Timely Information

The newly developed ROC located at our corporate headquarters provides for:

- Centralized monitoring and control capabilities for operating assets and infrastructure across all regions & basins
- Enhanced visibility and remote control of infrastructure assets and water management solutions
- Improved risk mitigation through real-time alerts and remote controlled or automated responses
- Artificial Intelligence (AI) and machine learning capabilities that reduce risk associated with both mechanical and human error

Non-GAAP Reconciliations



Adjusted EBITDA Reconciliation

(\$ in 000's)	2024					2025					2026	2026
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q3	FY	Q1	Q2
Net Income / (Loss)	\$3,875	\$14,899	\$18,810	(\$2,134)	\$35,450	\$9,560	\$11,671	\$2,294	(\$2,058)	\$21,467	\$9,432	\$22,562
Interest Expense	1,272	2,026	1,906	1,761	6,965	4,876	5,645	5,963	6,697	23,181	5,907	5,021
Depreciation and Amortization	38,150	38,193	39,567	41,037	156,947	39,600	42,972	44,888	52,358	179,818	46,863	48,434
Tax (Benefit) / Expense	1,452	3,959	5,852	2,305	13,568	2,894	4,521	434	(9,457)	(1,608)	2,433	6,360
EBITDA	44,749	59,077	66,135	42,969	212,930	56,930	64,809	53,579	47,540	222,858	64,635	82,377
Non-cash Compensation Expense	6,359	6,201	5,799	7,999	26,358	3,481	3,198	7,398	5,798	19,875	6,020	8,376
Remeasurement gain on asset swap transaction	--	--	--	--	--	--	--	(14,924)	--	(14,924)	--	--
Nonrecurring Severance Expenses	648	--	--	--	648	--	--	1,467	--	1,467	--	--
Non-cash Loss on Sale of Subsidiaries & Other Asset	1,748	1,432	368	61	3,609	173	264	875	87	1,399	42	76
Nonrecurring Transaction Costs	4,929	2,866	710	1,533	10,038	1,183	2,018	3,289	3,779	10,269	327	567
Lease Abandonment Costs	389	17	5	(53)	358	724	(2)	63	(51)	734	(68)	(129)
Impairments and Abandonments	45	46	--	1,146	1,237	1,148	1,477	2,279	1,317	6,221	5,708	239
Other Nonrecurring Charges	442	104	240	1,243	2,029	487	667	671	672	2,497	--	--
Equity in Losses of Unconsolidated Entities	449	(96)	(507)	506	352	(95)	183	4,784	20	4,892	290	570
Foreign Currency (Gains) / Losses	0	--	--	--	--	--	--	--	--	--	--	--
Tax Receivable Agreements Expense	--	--	--	836	836	--	--	--	4,995	4,995	670	671
Adjusted EBITDA	59,758	69,647	72,750	56,240	258,395	64,031	72,614	59,481	64,157	260,283	77,624	92,747

Non-GAAP Financial Measures

EBITDA, Adjusted EBITDA, gross profit before depreciation and amortization (D&A) and gross margin before D&A are not financial measures presented in accordance with GAAP. We define EBITDA as net income/(loss), plus interest expense, income taxes and depreciation, amortization, and accretion. We define Adjusted EBITDA as EBITDA, plus any impairment and abandonment charges or asset write-offs pursuant to GAAP, plus non-cash losses on the sale of assets or subsidiaries, less remeasurement gains on fixed assets related to business combinations, non-cash compensation expense, and non-recurring or unusual expenses or charges, including severance expenses, transaction costs, or facilities-related exit and disposal-related expenditures, plus/(minus) foreign currency losses/(gains), plus/(minus) losses/(earnings) on unconsolidated entities and plus tax receivable agreements expense. We define gross profit before D&A as revenue less cost of revenue, excluding cost of sales D&A expense. We define gross margin before D&A as gross profit before D&A divided by revenue. EBITDA, Adjusted EBITDA, gross profit before D&A and gross margin before D&A are supplemental non-GAAP financial measures that we believe provide useful information to external users of our financial statements, such as industry analysts, investors, lenders and rating agencies because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of our capital structure (such as varying levels of interest expense), asset base (such as depreciation and amortization) and non-recurring items outside the control of our management team. We present EBITDA, Adjusted EBITDA, gross profit before D&A and gross margin before D&A because we believe they provide useful information to our investors and market participants regarding the factors and trends affecting our business in addition to measures calculated under GAAP.

Net income is the GAAP measure most directly comparable to EBITDA and Adjusted EBITDA. Gross profit is the GAAP measure most directly comparable to gross profit before D&A. Our non-GAAP financial measures should not be considered as alternatives to the most directly comparable GAAP financial measure. Each of these non-GAAP financial measures has important limitations as an analytical tool due to exclusion of some but not all items that affect the most directly comparable GAAP financial measures. You should not consider EBITDA, Adjusted EBITDA or gross profit before D&A in isolation or as substitutes for an analysis of our results as reported under GAAP. Because EBITDA, Adjusted EBITDA and gross profit before D&A may be defined differently by other companies in our industry, our definitions of these non-GAAP financial measures may not be comparable to similarly titled measures of other companies, thereby diminishing their utility. For further discussion, please see the Disclaimer Statement on page 2 of this presentation.

Non-GAAP Reconciliations

Gross Profit before D&A Reconciliation – Recast Results⁽¹⁾

	2018	2019	2020	2021	2022	2023	2024	2025	1Q 2026	2Q 2026
Gross profit by segment										
Water services	\$ 164,897	\$ 110,675	\$ (40,623)	\$ (2,134)	\$ 97,009	\$ 126,939	\$ 99,662	\$ 83,637	\$ 25,865	\$ 28,697
Water infrastructure	14,467	11,534	5,108	7,646	20,779	54,484	88,235	69,239	26,338	30,488
Chemical technologies	15,841	29,414	6,990	15,348	42,967	50,238	31,569	49,523	13,077	17,656
Other	3,277	(2,883)	(740)	—	0	—	—	—	—	—
As reported gross profit	198,482	148,740	(29,265)	20,860	160,755	231,662	219,466	202,399	65,280	76,841
Plus depreciation and amortization										
Water services	97,954	97,625	78,854	69,010	82,919	91,348	81,119	67,663	15,912	16,802
Water infrastructure	7,963	8,704	10,503	11,725	21,564	37,295	65,092	100,060	28,046	28,707
Chemical technologies	10,496	8,766	9,443	9,293	9,024	10,171	7,332	6,773	1,784	1,716
Other	14,124	1,714	0	—	—	—	—	—	—	—
Total depreciation and amortization	130,537	116,809	98,800	90,028	113,507	138,813	153,543	174,496	45,742	47,225
Gross profit before D&A	\$ 329,019	\$ 265,549	\$ 69,535	\$ 110,888	\$ 274,262	\$ 370,475	\$ 373,009	\$ 376,895	\$ 111,022	\$ 124,066
Gross Profit before D&A by segment										
Water services	262,851	208,300	38,231	66,876	179,928	218,287	180,781	151,300	41,777	45,499
Water infrastructure	22,430	20,238	15,611	19,371	42,343	91,779	153,327	169,299	54,384	59,195
Chemical technologies	26,337	38,180	16,433	24,641	51,991	60,409	38,901	56,296	14,861	19,372
Other	17,401	(1,169)	(740)	—	0	—	—	—	—	—
Total gross profit before D&A	\$ 329,019	\$ 265,549	\$ 69,535	\$ 110,888	\$ 274,262	\$ 370,475	\$ 373,009	\$ 376,895	\$ 111,022	\$ 124,066
Gross Margin before D&A by segment										
Water services	24.2%	21.8%	9.3%	13.3%	19.1%	21.1%	20.0%	19.2%	21.8%	23.0%
Water infrastructure	57.5%	53.8%	44.9%	42.6%	33.8%	39.9%	52.7%	54.0%	56.2%	58.3%
Chemical technologies	10.1%	14.2%	10.3%	11.4%	16.4%	18.7%	15.0%	18.3%	19.1%	20.2%
Other	12.2%	-4.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total gross margin before D&A	21.5%	20.6%	11.5%	14.5%	19.8%	23.4%	25.7%	26.8%	30.3%	31.3%

1) The recast of the previous segment financial information for the periods prior to 2023 is not a restatement of previous financial statements and does not have a material impact on the Company's consolidated balance sheets, consolidated income statements, or consolidated cash flow statements.