







ENERCOM 2024 AUGUST 20, 2024

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Currency Disclaimer

All dollar figures contained in this presentation are in Canadian dollars "CAD" unless otherwise stated.



CORPORATE OVERVIEW

Tenaz Introduction



- Public E&P targeting acquisition of international producing assets (symbol "TNZ" on TSX)
 - Lower asset multiples in overseas markets
 - Management record of value creation through post-acquisition operational improvement
- Current asset base: Canadian oil growth project paired with European gas asset
- Debt-free with demonstrated access to capital markets
- Acquisition of NAM Offshore BV ("NOBV") from Shell/Exxon partnership expected to close mid-2025

Market Capitalization \$224 MM¹

Adj. Working Capital \$44 MM²

Current **Production** ~2,800 boe/d³

D&D CAPEX Budget \$23 MM - \$25 MM³

Insider **Ownership** 10% Basic 22% FD⁴

Management Team



Executive Team



- Former President and CEO of Vermilion Energy, Baytex Energy and Dominion Exploration Canada
- Earlier management and technical experience with AEC, Santa Fe Snyder, Plains and Atlantic Richfield
- BS Petroleum Engineering (U. of Kansas), MBA (California State U.), Chartered Financial Analyst (CFA)



Chief Executive Officer

Jenson TanChief Operating Officer

- Former VP of Business Development at Vermilion Energy
- Earlier experience in reservoir engineering and asset management with ConocoPhillips
- BS Petroleum Engineering (U. of Texas)



Bradley BennettChief Financial Officer

- Former Treasurer and Manager, Financial Reporting of Vermilion Energy
- Earlier experience with Enbridge and Deloitte
- Chartered Accountant (Alberta) & BComm. Accounting & Finance (U. of Northern BC)

Technical and Commercial Officers

Jennifer Russel-Houston VP. Geoscience Jonathan Balkwill VP, Business Development

David Burghardt SVP, Engineering

Brian Giang VP, Finance

Board of Directors





Marty Proctor



- Former President and CEO of Seven Generations Energy and COO of Baytex Energy
- Director of ARC Resources, GreenFirst Forest Products, Athabasca Oil Corp. and Kathairos Solutions
- BS and MS Petroleum Engineering, Director's Education Program, Advanced Management Program



Anna Alderson

Independent Director, Audit Chair

- Former Audit Partner at KPMG specializing in energy and financial services
- Director of PrairieSky Royalty
- CPA, CA, BComm. Accounting, ICD.D Designation



John Chambers

Independent Director, Governance Chair

- Former Vice Chairman and President of GMP FirstEnergy
- Continuing Altura Board Member following the recapitalization in 2021
- MBA International Finance, B.Sc. Geophysics, ICD.D Designation



Varinia Radu

Independent Director

- Partner and Deputy Head for Energy and Climate Change in CEE region for the international law firm CMS
- Founder and proprietor of Energynomics, a leading energy sector publication in Central and Eastern Europe
- BA Law, MA International Relations, MA Petroleum Management, MBA, Diploma in Board Practice and Directorship



Mark Rollins

Independent Director, Reserves and Sustainability Chair

- Former CEO and Chairman of Ukranafta, SVP of BG Group, CEO and Director of Avante Petroleum, and MD of NUON
- Non-Executive Chairman and Director of Beacon Energy PLC
- DPhil Engineering Science, and MA Mathematics
- Anthony Marino
 Non-Independent
 Director
- Former President and CEO of Vermilion Energy, Baytex Energy and Dominion Exploration Canada
- Chair of Supervisory Board of Naftogaz of Ukraine
- BS Petroleum Engineering, MBA, CFA



VISION & STRATEGY

Vision



- 1 Apply technical and commercial capabilities in M&A to build a leading intermediate-size E&P
 - Technically-focused evaluation and operating capability, combined with international sourcing and negotiation
 - Record of accretive acquisitions, new country entries and successful optimization of upstream assets
- 2 Acquire-and-exploit using conventional and semi-conventional assets in overseas markets
 - "Wide funnel" geographic approach to asset screening
 - Acquisitions anchored by conventional production, often with additional potential for semi-conventional development
- 3 Prioritize free cash flow generation to support a balanced capital markets model
 - Targeting unoptimized and underfunded assets that generate FCF at an early stage
 - Cornerstone acquisition(s) to set regional focus, followed by consolidation to build scale

International Strategy



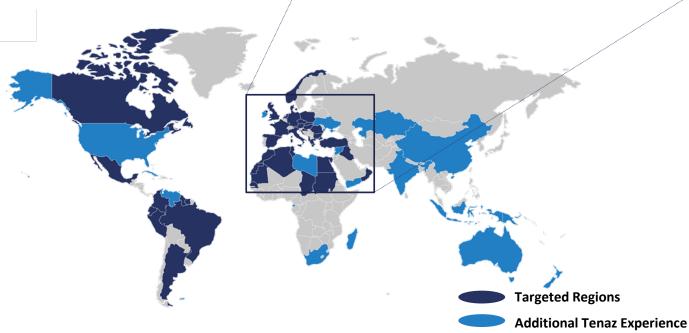
- Targeting conventional and semi-conventional producing assets
- International jurisdictions typically offer:
 - Less competition
 - Greater opportunity for operational improvements
 - Higher returns on capital



Acquire Producing
Assets At Lower
Multiples

Operating Improvements

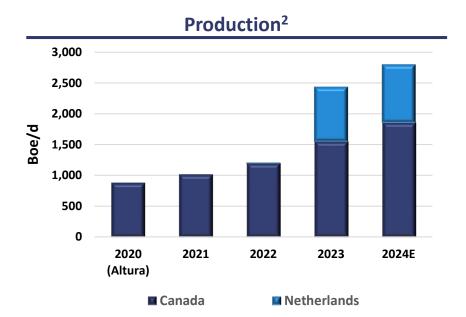
FCF & Organic Growth



Record Since Recapitalization



- Production up 3x and FFO up 8x
- Positive adjusted working capital up substantially (negative net debt of \$44.3 million¹)
- Share count down by 7%
- Best performing TSX E&P in 2024 (out of 57 issuers)
- 13th best performing stock on the TSX in 2024 (out of 1,789 issuers), up 108%³ YTD



Share Price³ (TSX:TNZ)



FFO & Adjusted Working Capital^{1 2}



Funds flow from operations, adjusted working capital (net debt), and operating netback are non-GAAP measures that do
not have any standardized meaning under IFRS. Refer to "Non-GAAP Measures" section of Tenaz's Q2 2024 MD&A.
 2024E production is illustrated based on the midpoint of 2024 guidance. FFO for 2024E is an indicative forecast prepared
by Tenaz using strip pricing as of May 6, 2024.



CANADIAN ASSETS

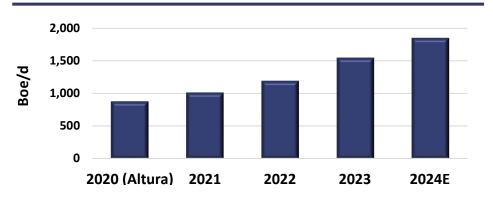
Canadian Operations

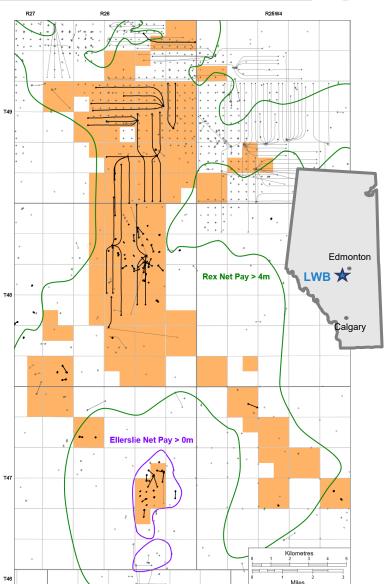


Leduc-Woodbend Overview

- Semi-conventional oil project in Rex formation of Mannville group
- Additional targets in Sparky, Glauconite and Ellerslie
- 87.5% working interest with operational control
- Net production rate of approximately 1,700 boe/d¹
- YE2023 2P Reserves²: 13.0 million boe
- Reserve report contains 40 (32.7 net) booked locations
- Existing infrastructure capable of accommodating growth







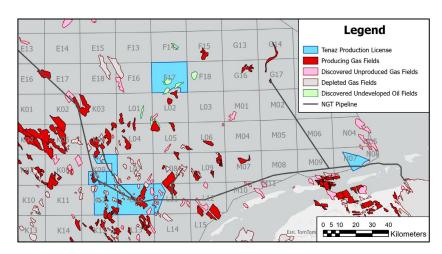


PRE-NOBV NETHERLANDS ASSETS

Existing Netherlands Assets



- Non-operated gas fields in Dutch North Sea ("DNS")
- Net production rate of 961 boe/d (Q1 '24)
- 2P Reserves: 1.6 million boe at YE20231
- 99% TTF natural gas
 - Calendar '24 strip = \$15.19 /Mcf²
 - Calendar '25 strip = \$18.26 /Mcf²
- 21.43% interest in NGT mid-stream system in DNS
- CCS project under evaluation with 5 Mt / year CO₂ target

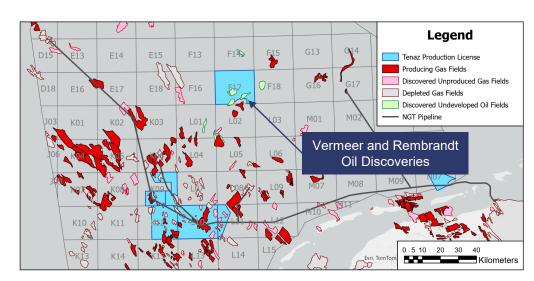


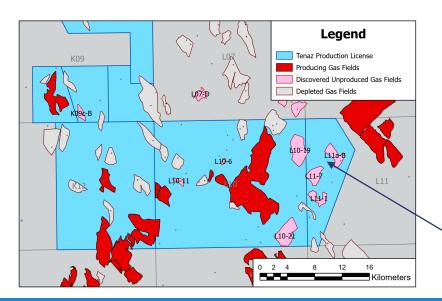


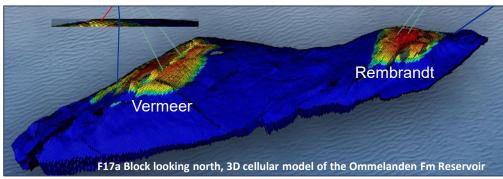
Netherlands Undeveloped Licenses



- Two non-producing licenses
 - TNZ holds 5% of F17a Deep¹ operated by Wintershall
 - TNZ holds 17.9% of N7b operated by Neptune
- F17a Deep has Rembrandt and Vermeer oil discoveries
 - Target of 20,000 boe/d gross (1,000 boe/d net TNZ)
- L10/L11a production license has undeveloped gas discoveries
- Tenaz has not attributed any reserves to these undeveloped fields
- Resource report² includes Contingent Resources of 4.5 MMboe and Prospective Resources of 7.8 MMboe





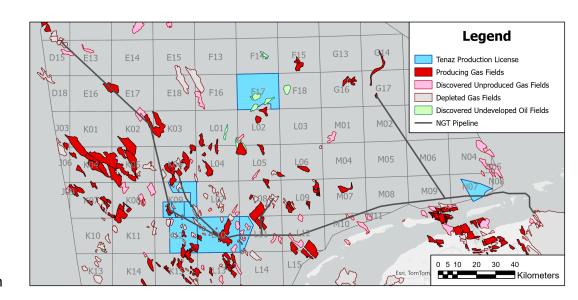


L10/L11a Undeveloped Gas Fields

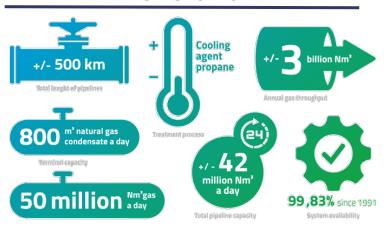
Netherlands Midstream Assets



- 21.4% interest in Noordgastransport BV ("NGT")
- NGT owns nearly 500 km of pipelines with capacity of ~1.4 bcf/d
- NGT has transported ~30% of gas produced in the Dutch North Sea
- Operational uptime of 99.8% since 1991
- Certificate of Fitness¹ for transport of hydrogen
- Consistent business with annual distributions
 - More than 20 years of consecutive dividends
 - Most recent dividend to NGT group of \$27 million



NGT Overview







2024 GUIDANCE

2024 Guidance (Without NOBV)



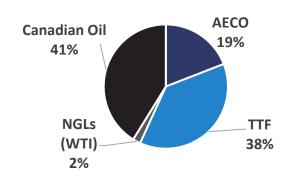
2024 Activity

- Drilling at Leduc-Woodbend in Rex and Ellerslie
- Budget designed to deliver growth and FCF
- Continued evaluation of Netherlands CCS with \$3 million of FEED capital
- Operational transition to integrate NOBV
- Disciplined M&A efforts in regions of focus

Gas Hedging

Commodity/Period	Туре	Volume (Mcf/d)	Price (\$/Mcf) ¹
AECO			
WINTER24	Swap	1,100	\$3.28
SUMMER25	Swap	1,000	\$2.22
WINTER25	Swap	500	\$3.32
TTF			
SUMMER24	Swap	1,200	\$15.05
WINTER24	Swap	1,200	\$14.38
WINTER24	Collar	1,200	\$14.16 - \$18.03
SUMMER25	Swap	2,500	\$16.75
WINTER25	Swap	1,300	\$18.81

2024E Production Mix



2024 Guidance²

2024 Average Production 2024 D&D CAPEX 2,700 to 2,900 boe/d \$23 to \$25 million



NOBV ACQUISITION

NOBV Acquisition





Transformational Acquisition Delivers on International M&A Strategy



Creates Significant Operated Position in Dutch North Sea





High Rate of Return Acquisition With Significant Accretion



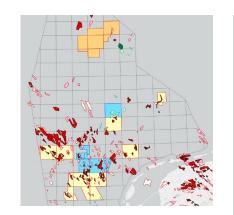
High Margin Production with Hedging to Generate Reliable FCF



Low Financial Leverage Projected Following Closing

World-Class Assets











Reliable Reservoirs

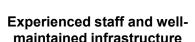
Superior Operations

Key Infrastructure

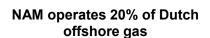
Low Base Production Decline



Well-understood geology with the ability to increase production



Historical stewardship by supermajor shareholders



3.4 bcf/d of processing capacity

Assets have had limited re-investment

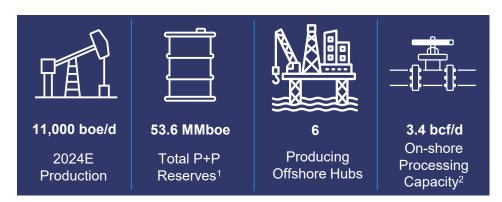
Base decline of ~10%

Low-decline base production with workover, facility optimization, development drilling and exploration opportunities remaining due to historic under-investment

Transformational Acquisition



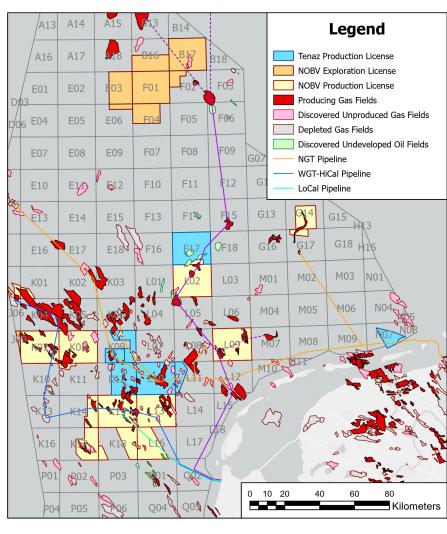
NOBV Assets



Pro Forma Combined Netherlands Assets

Operated and non-operated upstream licenses and associated pipeline and processing infrastructure in 9 offshore hubs, approximately 80% operated

- TPP Reserves¹: 55.2 MMboe / RLI: 12.6 Years
- Noordgastransport ("NGT"): non-operated 21.4% W.I.
- Operator of Den Helder terminal (three plants):
 - HiCal ("WGT"): operated 31% and 23% W.I.
 - LoCal ("JDA"): operated 45.6% W.I.
 - NOGAT: contract operator
- Midstream has contributed average of approximately €10 million of annual cash flow³



NOBV Reserves



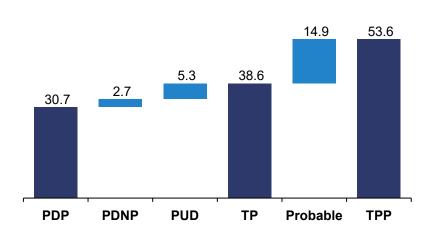
- Reserves evaluation prepared by McDaniel & Associates Consultants Ltd.¹
- Effective Date: January 1, 2024
- Pricing: Three Consultant Average July 1, 2024

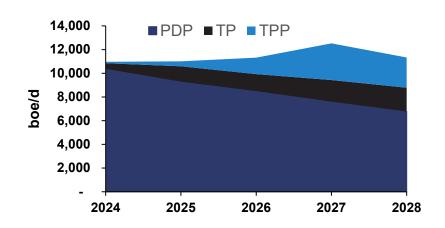
Reserve Summary

	Volumes	Future Dev. Costs	NPV10% BTAX	NPV10% ATAX
	million boe	\$million	\$ million	\$ million
Proved Developed Producing	30.7	\$13	\$821	\$428
Total Proved	38.6	\$164	\$1,034	\$542
Total Proved + Probable	53.6	\$294	\$1,518	\$802

Reserve Report Production by Category

Reserve Volumes (MMboe)



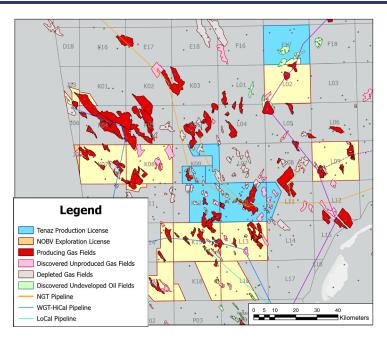


Additional NOBV Reinvestment Potential



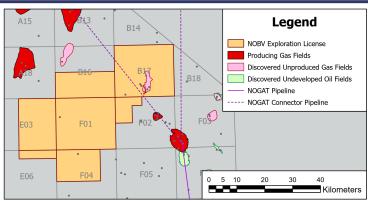
Producing Licenses

- All licenses are covered with 3D seismic
- State-of-the-art ocean bottom node (OBN) 3D seismic acquisition available for interpretation in Q1 2025.
- Discovered (drilled and tested) undeveloped fields on NAM licenses near existing producing infrastructure
- Additional undrilled near-field exploration leads



Exploration Licenses

- Block area 1,544 km² (381,600 acres)
- Full seismic coverage with recent PSDM processing
- Nearby pipeline connectivity to Den Helder gas plant



Acquisition Consideration



Base Purchase Price

- Base consideration of €165 MM (\$246 MM) adjusted by:
 - Interim FCF from effective date (Jan 1 '24) to close
 - Deposit at signing of the agreement
 - Working capital and other adjustments

Contingent Earn-out Consideration

- 50% of '25 and '26 NOBV FCF
- 25% of '27 NOBV FCF
- No minimum earnout payment
- Subject to cumulative maximum of €120 million

Exploration Volume-Contingent Consideration

 If a future new-field exploration discovery exceeds cumulative production thresholds, NAM will receive royalties as follows:

Cumulative Sales Volume From Individual Exploration Prospect	Royalty Payable
Zero to 0.5 Bcm (17.6 Bcf)	0.0%
>0.5 to 1.0 Bcm (17.6 to 35.2 Bcf)	7.5%
>1.0 Bcm (35.2 Bcf)	10.0%

Price-Contingent Consideration¹

• If realized gas price exceeds €50/MWh for any year in 2028-'31, NAM receives contingent payment as follows:

Realized TTF Price ²	NAM Share of Incremental ATAX CF
Zero to €50/MWh (zero to \$21.63/Mcf)	0.0%
>€50 to €60/MWh (>\$21.63 to \$25.96/Mcf)	25.0%
>€60/MWh (>\$25.96/Mcf)	37.5%

25

Transaction Mechanics & Funding



Closing Mechanics

- The transaction has an economic effective date of January 1, 2024 and is expected to close in mid-2025
- The purchase price of €165 MM (\$246 MM) will be adjusted as follows:
 - Less: €125 MM (\$186 MM) of estimated interim FCF between effective date and closing
 - Less: €23 MM (\$34 MM) deposit paid to NAM
 - Plus or Minus: Working capital and other adjustments
 - Projected: Approx. €30 MM (\$45 MM) expected cash-to-close¹

NOBV Hedging⁴

NOBV has entered into fixed-price and collar hedges for '24 through '26 for approximately 46% of NOBV's existing production profile

Period	Type	Volume (Bcf)	Price4 (\$/Mcf)
Q1-Q3 2024	Swap	9.8	\$22.20
Q4 2024	Collar	2.9	\$13.10 - \$19.65
CAL2025	Swap	12.0	\$15.39
CAL2026	Swap	10.0	\$13.67

Acquisition Financing

- Tenaz has entered into a new lending facility with National Bank of Canada ("NBC"):
 - A \$20 MM revolving credit facility
 - A \$90 MM delayed-draw term loan to fund cash-to-close
- Acquisition closing expected to be fully funded with the NBC facility
- In time, Tenaz intends to replace the delayed draw term loan with other debt financing sources aligned with its long-term target capital structure

Pro Forma Leverage At Close

	At Closing (Excludes Contingent Earn-out ³)
Est. Adjusted Working Capital (Net Debt) ²	\$2 million
Multiple of Trailing 12-month Pro Forma FFO ²	n.m



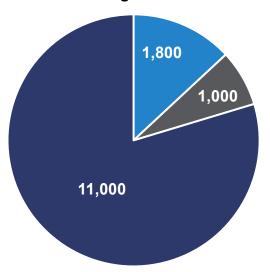
PRO FORMA TENAZ WITH NOBV

Pro Forma Including NOBV Assets



Production (boe/d)

Canada = Existing Netherlands = NOBV

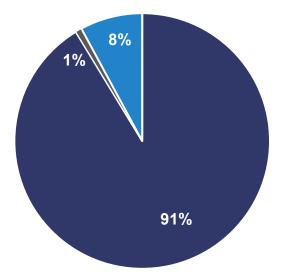


Operating and Financial Metrics



FCF Mix (%)

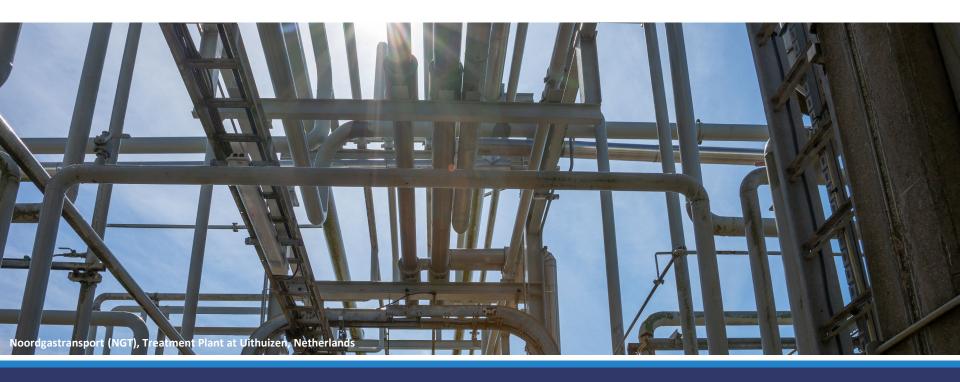




Reserve Summary¹

	2P Volume	ATAX NPV10	
	million boe	\$ million	
Total Proved	47.9	\$609	
Total Proved + Probable	68.2	\$931	

McDaniel & Associates Independent Reserve Report as at January 1, 2024 effective date, July 1, 2024 3 Consultant



SUMMARY

Summary



1

Deep Value in International Market

Sizable market opportunity with international acquire-and-exploit strategy

- ✓ Attractive value at entry plus greater opportunity for operating improvement
- ✓ Targeted approach: focus on Europe-LatAm, with optionality for other regions

2

Experienced Management with Clear Strategy

Technically-focused, hands-on management with record of value-adding M&A and follow-on operations

- ✓ Over \$8 billion of experience in closed transactions
- ✓ Demonstrated ability to execute growth-and-FCF model using international assets

3

Highly Aligned
Team Focused on
Shareholder Returns

Tenaz team knows alignment is vital

- ✓ Management investment in recapitalization transaction alongside other investors
- ✓ Entire team incentivized to deliver for shareholders with minimal dilution

Disclaimer



Non-GAAP Measures

This presentation contains the terms "fund flows from operations", "free cash flow", "capital expenditures" and "decommissioning expenditures", which are considered "non-GAAP financial measures". In addition, this presentation contains the measure adjusted working capital, which is considered a "capital management measure". These terms do not have a standardized meaning prescribed by GAAP. Accordingly, the Company's use of these terms may not be comparable to similarly defined measures presented by other companies. Where these measures are used, they should be given careful consideration by the reader. A reconciliation of the non-GAAP measures to their most directly comparable GAAP measures can be found in Tenaz's most recent MD&A available on SEDAR+ at www.sedarplus.ca.

Future Development Costs

- The aggregate of the exploration and development costs incurred in the most recent financial year and the change during that year in estimated future development capital generally will not reflect total finding and development costs related to reserve additions for that year.
- The calculation of finding and development ("F&D") costs includes the change in future development costs ("FDC") required to bring proved undeveloped and developed reserves into production. The F&D number is calculated by dividing the identified capital expenditures by applicable reserve additions including extensions, infills, revisions, acquisitions and disposals, and economic factors, after changes in FDC.
- · Recycle Ratio is a Non-IFRS ratio that is calculated by dividing operating netback (Non-IFRS measure) by the cost of adding reserves ("F&D Cost").
- "F&D Cost" and "Recycle Ratio" do not have standardized meanings and therefore may not be comparable with the calculation of similar measures for other entities.

Information Regarding Disclosure on Oil and Gas Reserves

All reserves information publicly reported by Tenaz were prepared by McDaniel and Associates Consultants Ltd., for Tenaz, in accordance with NI 51-101 and the COGE Handbook. The estimates of reserves for an acquisition may not reflect the same confidence level as estimates of reserves for all of Tenaz's properties, due to the effects of aggregation and timing of the effective date. All reserve references are "gross reserves" whereby gross reserves are a company's total working interest reserves before the deduction of any royalties payable by such company and before the consideration of such company's royalty interests. Barrels of Oil Equivalent The term barrels of oil equivalent ("boe") may be misleading, particularly if used in isolation. Per boe amounts have been calculated by using the conversion ratio of six thousand cubic feet (6 Mcf) of natural gas to one barrel (1 bbl) of crude oil. The borrels of oil begin the conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different from the energy equivalent of 6:1, utilizing a conversion on a 6:1 basis may be misleading as an indication of value.

Notes Regarding Resources & Reserves Disclosure

Contingent Resources

- 1. There is no certainty that it will be commercially viable to produce any portion of the resources.
- 2. Company gross contingent resources are based on the working interest share of the property gross resources.
- 3. These are unrisked contingent resources that do not take into account the chance of development, which is defined as the probability of a project being commercially viable. Quantifying the chance of development requires consideration of both economic contingencies and other contingencies such as legal, regulatory, market access, political, social license, internal and external approvals and commitment to project finance and development timing. As many of these factors are extremely difficult to quantify, the chance of development is uncertain and must be used with caution. The chance of development was estimated to be 60 percent for the crude oil and 75 percent for the natural gas.
- 4. These are economic contingent resources and are sub-classified in terms of maturity as development on hold.
- 5. Vermeer crude oil at 30o API and Rembrandt crude oil at 23° API.
- 6. Based on a Mcf to boe conversion of 6 to 1. A boe conversion of 6 to 1 is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead.

Prospective Resources

- 7. There is no certainty that any portion of the prospective resources will be discovered, there is no certainty that it will be economically viable or technically feasible to produce any portion of the resources.
- 8. Company gross contingent resources are based on the working interest share of the property gross resources.
- 9. These are unrisked prospective resources that take into account the chance of discovery but not the chance of development, which is defined as the probability of a project being commercially viable. Quantifying the chance of development requires consideration of both economic contingencies and other contingencies such as legal, regulatory, market access, political, social license, internal and external approvals and commitment to project finance and development timing. As many of these factors are extremely difficult to quantify, the chance of development is uncertain and must be used with caution. The chance of development was estimated to be 60 percent for the crude oil and 75 percent for the natural gas.
- 10. Volumes listed are full life volumes, prior to any cutoffs due to economics.
- 11. Crude oil prospects with expected quality consistent with prior discoveries.
- 12. Based on a Mcf to boe conversion of 6 to 1. A boe conversion of 6 to 1 is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead.



Proven principles, new opportunities.